

**GRADUATE COUNCIL**  
**March 13, 2014**  
**Kerr Hall Room 307, 2:00-4:00 p.m.**

**Present:** Bruce Schumm, *Chair*, John Bowin, Pascale Garaud, Deborah Gould, Ken Kletzer, Leta Miller, Tyrus Miller, *ex officio*, Juan Poblete, Seth Rubin, Wang-Chiew Tan, Christy Caldwell (Library Rep)

**Absent with Notice:** Micah Rahder (Graduate rep), Michelle Glowa (Graduate Rep), Erin Ellison (Graduate Rep)

**Guest:** Jim Moore (Assistant Dean, Grad Division)

**Routine Announcements**

*Chair*

Chair Schumm reported that the systemwide Coordinating Committee on Graduate Affairs (CCGA) submitted four action items for the April 15 UC-wide graduate education meeting. The action item issues were: parity in nonresident tuition for domestic and nonresident students; no nonresident tuition charged to research grants; offering competitive stipends for cost of living; and offering professional development for non-academic career paths. Also, Chair Schumm reported on proposed California Senate Bill 259, which would allow graduate student researchers to unionize. The bill has been re-introduced in the state legislature.

CCGA will be discussing the different campus graduate councils' purview in relation to block grant allocations. Chair Schumm asked Dean Miller to what extent the Graduate Division felt that block grant allocations were the purview of the Senate. Dean Miller responded that while he can present information on the allocation formula and that though the Graduate Division should work in consonance with Graduate Council, he believes that block allocations are an administrative function. He explained his view that block grants are an important tool for the administration of graduate education and that he feels the flexibility provided by having their allocation be within the purview of the Division is very important for the Division's oversight and promotion of graduate programs. .

*Library Representative*

Librarian Representative Caldwell reported that the Library will be releasing a survey from Ithaka in April that is designed to gather valuable data from faculty about interactions with the library. The survey will be conducted in concert with other UC campuses and the data will be aggregated with other universities nationwide.

**Consultation with Dean Ramirez**

The council consulted with Dean of the School of Engineering Art Ramirez on the issue of moving

the Technology Information Management (TIM) graduate program into the new Technology Management (TM) Department. Dean Ramirez explained that the TIM program had been operating as a unit without a departmental home. There were discussions of growing the TIM program into a new School of Management, but in the beginning of 2012 it became clear that TIM needed departmental ownership. Professor Brent Haddad was brought in from the Social Sciences Division to lead the program.

The council asked about the planned hires for the new TM department. Dean Ramirez explained that these new faculty (one position focused on entrepreneurship and the other on sustainability) will be TM faculty but not necessarily in the TIM program. The TM department must be larger than just the TIM program. The council asked if the Dean has a different concept of the future of the TIM program than the curriculum and scope that was originally approved. Dean Ramirez responded that the TIM program is remaining the same, but this does not preclude faculty in new areas from teaching in TIM. The types of candidates that they have had for the two new positions have the computer science background necessary to also teach in the TIM program.

The council asked about the relatively small size of the TIM program faculty, with only four FTE. Dean Ramirez agreed that this is a small faculty but the two new hires will help grow. The council again asked if the two new hires, in the TM department, are intended to be hires in the TIM program as well. Dean Ramirez argued that the sustainability hire, for example, will be indistinguishable from a computer scientist. The entrepreneurship hire will be slightly different but also will have a background in computer science. The council stated that the new hires must be able to teach in the TIM program if the program is to grow. There is not room for error.

The council explained that it has withheld its approval of the transfer of the TIM program into the TM department until it is confident that the program will be able to prosper in the department. Dean Ramirez expressed his desire that the transfer be approved and encouraged the council to support him in his efforts to bring more resources to the TIM program. With the current TIM faculty and the proposed faculty, the curricular coverage may appear thin, but not unprecedentedly thin for engineering departments.

The council asked about the resources needed immediately for the TIM program to flourish in the TM department. Dean Ramirez answered that a master's degree from a UC in Silicon Valley is a revenue generator. The School of Engineering is already seeing revenue from the existing small program. The council clarified, asking how many faculty in the TM department ought to be focusing in the TIM program over the next few years. Dean Ramirez responded that the intended hires are meant to be a part of the TIM program. The current program suffers by not being in an academic department home. Leadership and stability are required for the intended growth.

The council asked about the process that led to the current searches in the TM department (sustainability and entrepreneurship). Dean Ramirez explained that sustainability has become an areas of management in business and entrepreneurship is becoming the dominant business model

in Silicon Valley. These two areas are not written into the original TIM program proposal but they are not inconsistent with the TIM philosophy. Dean Ramirez further clarified that the School of Engineering received an endowed chair for entrepreneurship.

The council asked if the Dean were confident that the TIM program could flourish in the TM department with the existing staff. He answered yes.

### **Electrical Engineering Plan II Masters**

The council reviewed the updated proposal from the Electrical Engineering Department to establish a Plan II Masters capstone. The council voted unanimously to approve.

### **HAVC External Review Closure Meeting**

Member Tan updated the committee on the History of Art and Visual Culture Department external review closure meeting. The review was positive and the program is expecting to exceed its graduate enrollment targets for 2014-15.

### **Faculty Recruitment Requests for 2014-15**

As in 2012-13, Graduate council was asked to assess the 2014-15 divisional faculty recruitment proposals. Members reviewed the divisional submissions and found the documents difficult to read. Members also commented that this stage of the process may not be the most valuable time for the council's opinion. These documents from the division do not portray or follow a clear vision for graduate growth. The council discussed the need to see a clear vision from campus leadership for increasing graduate students, which has been mandated by the Rebenching initiative. The requests from the divisions need to be put in a larger context of graduate education at UCSC. This vision has yet to be developed.

Chair Schumm reminded the council that in response to last year's faculty recruitment requests, GC issued an overarching comment about the process, but if members had anything specific to mention it would be valuable feedback for the Executive Vice Chancellor (EVC). Members discussed specific issues with proposed hires in the divisions and will provide this feedback to the EVC in April. The council also agreed that it would be valuable to review a 10- or 20-year history of graduate resource allocation on campus. There are significant questions about whether certain disciplines will be favored or diminished in the effort to grow the graduate student population. Graduate growth may necessarily include unequal redistribution of resources and this is an issue that needs to be confronted.

### **Education Ph.D. Program**

Following up on its consultation with the Education department (former chair Takagi on January 16, 2014 and Professors Glass, Bunch, and Ogawa on January 30, 2014) the council discussed the reporting expectations for the Ph.D. program for continued admissions. The council is still awaiting a summary of the one-track Ph.D. model that was approved by the department at its

February 5, 2014 meeting. A list of reporting expectations was discussed, and the committee will review and finalize the correspondence to the department in the spring quarter.

**Program Statement Changes**

The council conducted its annual review of proposed program statement changes.

*Philosophy* – Updated program statement approved

*Economics* – Approved

*Sociology* – Approved

Meeting adjourned at 4:00 p.m.