

Graduate Council
MINUTES
May 2, 2013, 2:00-4:00 p.m., Kerr Hall 307

Present: Bruce Schumm, *Chair*, Scott Brandt, Leta Miller, Tyrus Miller (DGS), Juan Poblete, Seth Rubin, Megan Thomas, Su-Hua Wang, Jim Moore (DGS), Michael Tassio (ASO)

Absent with notice: Bettina Aptheker, Raphael Kudela, Christy Caldwell (Library Rep.)

Absent: Sarah Grace (GSA), Elise Nelson (GSA), Alice Ye (GSA)

Consent Agenda

The meeting minutes of March 21, 2013, were approved.

Chair Announcements

Chair Schumm updated members on progress the Task Force on Academic Structures has made in generating draft reports on curriculum at UCSC, the budget, and graduate growth. The reports, each written by a different sub-committee on the Task Force, will be combined into one report with a preamble. The report will be made available to the public and is designed to provide input for campus leadership as they develop a strategic academic plan for UCSC in the 2013-14 academic year.

The national search for a Vice Chancellor of Research is currently underway and two candidates are scheduled to visit campus in early May. In addition to the formal search committee, there are two ad hoc groups that will meet with the candidates and provide input to the committee. Dean Miller, a member of the search committee, briefly highlighted the candidate's accomplishments.

Dean of Graduate Studies Announcements

Dean Miller updated members on the recent Coordinating Committee on Graduate Affairs (CCGA) meeting. The Task Force charged with developing guidelines for Professional Degree Supplemental Tuition (PDST) is making progress. While not final, the draft guidelines contain the following for programs offering PDST: consultation between the program's dean and the Senate every three years; job placement data after ten years of offering the PDST; data on diversity of students in the program; a lengthened and formalized period for students and faculty to be able to comment on proposed PDST for programs. Additionally, Dean Miller stated that there has been much discussion about mandating the 33% return to aid within the guidelines. The guidelines will likely be announced later this spring or summer.

The UC Regents currently review and renew all proposals for PDST. The May meeting of the Regents will be in Sacramento, where it is unlikely that they will discuss approving proposed PDSTs. Rather, the Regents are likely to discuss them in July, though it is not clear that they will approve them. UCSC currently has three proposals for PDST with the Regents.

The Chair and Vice Chair of Academic Council discussed two CA Senate Bills at CCGA. SB 520, *Student instruction: California Online Student Access Platform*, provides a statewide

mechanism for online course providers to offer transferable courses for credit and would create a pool of these online courses. SB 547, *Public postsecondary education: online courses*, requires online courses in areas defined as high demand transferable lower division courses. The Academic Senate has generally come out in opposition to both of these bills.

Office of Research and Graduate Studies Vice President, Steven Beckwith, reported that NIH funding is down roughly 25% in the first quarter as a result of the sequester. A significant number of graduate students are supported on grants, and the sequester is likely to have a notable impact on them.

Dean Miller reported that UCSC has been very successful in increasing their graduate numbers. At this point, UCSC has admitted roughly 73-75 more doctoral students than at this point last year. The Graduate Division typically estimates an 80% yield in relation to the targets it sets, but this year the yield is above 90%. The increase is being contributed to greater faculty engagement in the admissions process, and additional resources put forward to attract students. Dean Miller noted that, as projected in his models for growth, given the increase of resources made available to new doctoral students, there is a need for additional revenues. Chair Schumm stated that this consequence might help concretize Dean Miller's models, and further stresses the need for campus leadership to articulate plans for additional sources of revenue.

A member questioned whether we can conclude from the admissions cycle that the level of competitiveness at UCSC has increased. Dean Miller responded by noting that the acceptance of Chancellor's Fellowship increased, and that a higher yield is in part a result of programs making more attractive offers. Another member questioned whether there are concentrations of new students within particular programs. Dean Miller responded that most programs did very well with only a few notable slumps; Psychology and Politics, in particular, had sizable enrollments. On that point, and noting a contractual obligation to students, Dean Miller stated that the Graduate Division is discussing all options with these departments and their deans, including allocating additional resources.

Graduate Student Association Announcements

Members of the GSA were not present.

Librarian Announcements

The Library Representative was not present.

Pre-Consultation Discussion for meeting with CP/EVC Galloway on May 16

The Council raised two topics for their upcoming consultation with the EVC. The first of these, which they consider the more weighty, is the question of the growth of graduate enrollments as catalyzed by the rebenching mandate. Members noted that this is a very significant issue, with numerous facets and great challenges. The Council is very interested in hearing how the EVC and the Chancellor are approaching this challenge, what the EVC sees as the most effective path to making best advantage of the opportunity, and how she foresees the administration engaging the Senate in the process. The second topic is related to the EVC's recent successful initiative to bring UCSC into the Coursera consortium. The Council would like to understand the EVC's

thinking about how the initiative will relate to graduate study, for both matriculated and unmatriculated students.

Discussion of Graduate Council's Response to Education M.A. in Silicon Valley

The Council briefly discussed and unanimously approved their draft response to the VPAA regarding the proposed Education M.A. in the Silicon Valley.

Mid-Cycle Review Reports

The Council discussed and recommended approval of the following review cycles:

- Biomolecular Engineering – six year cycle
- Chemistry and Biochemistry – eight year cycle
- Earth and Planetary Sciences – seven year cycle
- Digital Arts and New Media M.F.A. – six year cycle

Technology Management Department Establishment

The Council discussed the proposed formation of the Technology Management (TM) department, and the subsequent transfer of the Technology and Information Management (TIM) graduate programs into the TM administrative unit.

The Council was favorably disposed to the formation of the department, and for the most part found merit in the proposed departmental structure. As the Council understands it, it has long been planned that the TIM programs, and their core faculty, would reside within a department closely aligned with the curricular and research thrusts of the programs, and the Council sees that the TM department is being assembled with precisely this in mind. The Council believes that providing an administrative home, with meaningful Bylaw 55 rights, for the TIM faculty can only help the program develop beyond its current somewhat precarious state into a program with a promising and stable future. It strikes the Council that having a well-defined departmental home for the TIM faculty and programs will make the TM/TIM thrust more likely to be able to attract the sort of leading faculty that will guarantee the success and impact of technology management on our campus. Our only reservation is related to Library funds: our Library representative points out that, contrary to assumptions in the proposal, allocations associated with faculty hires will not result in an increase of library materials. These allocations (library start-up funds) are one-time only, not permanent. As temporary money they cannot be used for ongoing subscription fees to journals and other types of materials needed for the areas of study noted in this proposal. Without additional permanent allocations, the library materials will likely retract due to inflation and other budgetary reductions. Thus, as presented in the proposal, the library resources available to support the academic areas of focus to the department are likely to diminish over time, which could soon present an impediment to the success of the department and its programs. All in all, though, the Council strongly supports the timely formation of the TM department, as outlined in the proposal.

On the matter of the transfer of the TIM graduate programs (Ph.D. and Master's), however, the Council was unable to complete its deliberation at least until the latest proposal for the revision of graduate degree requirements becomes available. While it may appear somewhat artificial to separate the formation of the TM department from the transfer of the programs to within its administrative purview, the Council notes that its roles are quite different with respect to the two

actions. The Council plays an advisory role in the formation and function of departments, but its role in program review, curriculum, and degree requirements are plenary. The Council understands that certain aspects of the curriculum and degree requirements for the TIM graduate programs are in flux as the programs plan their transition from the School of Engineering to the newly-formed TM department, and position themselves for additional hires in the TM/TIM area. The Council feels that it needs for the process of proposal (by the TIM program) and approval (by the Council) to play out before it can evaluate the transfer of the program to the newly-formed TM department. Among other things, the Council is concerned about the disposition of the systemwide Senate's consideration of the TIM program transfer should the curricular and degree-requirement issues not be resolved before the completion of the campus's review of the transfer. Thus, the Council withholds its concurrence in the transfer of the TIM program into the TM department, and will make its evaluation once curricular and degree-requirement questions are resolved.

Meeting adjourned at 4:00 p.m.