

**COMMITTEE ON PLANNING AND BUDGET  
MINUTES  
November 21, 2019**

**Present:** Bruce Schumm (Chair), Matthew Clapham (Vice Chair), David Brundage (*ex officio*), Deborah Gould, David Helmbold, Minghui Hu, Dard Neuman, Fitnat Yildiz, Matthew Mednick (Senate Director), Esthela Bañuelos (Senate Analyst)

**Absent:** Kimberly Lau (*ex officio*), Nirvikar Singh

**Members Items**

Member Helmbold provided an update on the Advisory Committee for Campus Planning and Stewardship (CPS) meeting of November 19. He reported that there were several information items shared at the meeting, including an item about the planned General Obligation (GO) bond and campus priorities for funding. Other topics also discussed included the ongoing space analysis and survey, and the possibility of an Office of Planning and Budget guide/overview on capital planning that could be distributed to CPB members.

Senate Vice Chair Brundage provided an update on the Senate Executive Committee meeting of November 19. He reported that topics of discussion included the Long Range Development Plan. He also reported that there was some discussion about a potential proposal to move the campus from quarter to semester system, although there has not yet been an administrative proposal on this issue.

**Consultation: aVPDGS**

CPB consulted with Acting Vice Provost and Dean of Graduate Studies Quentin Williams for an update on the status of graduate education, including review of recent admissions outcomes, and a discussion of targets and strategies for the next year. CPB also raised the topics of graduate growth, strategic planning for Silicon Valley graduate programs housing and healthcare issues, and time to graduation within graduate programs.

**Consultation: VPDUE & AVCEM**

CPB consulted with Vice Provost and Dean of Undergraduate Education Richard Hughey and Associate Vice Chancellor for Enrollment Management Michelle Whittingham for an update on undergraduate admissions for this year as well as targets and strategies for next year. CPB also requested an overview of enrollment management and its philosophy in shaping the incoming class; diversity and inclusion; time to graduation, and the Academic Literacy Curriculum.

**External Reviews**

Stage 2 (Comments on ERC Report for Closure Meeting)

*Psychology*

CPB commented on the external review report documents for the Psychology external review. CPB noted that Psychology appears to be a strong department over-stressed by enrollment pressures. The committee raised a number of questions in the following areas for discussion at the closure meeting: department size and faculty recruitments in the near future; distribution of growth in the three intellectual focus areas of the department, and possible use of LSOEs; administrative/staff support; and grant support for faculty.

**Cost of Living and Non-Faculty Salaries**

The committee discussed cost of living for graduate students, lecturers, and staff. CPB members considered 1) whether the committee and/or Senate as a whole should begin foregrounding the issue, 2) whether there are studies that the committee could undertake to codify threats to our institutional quality caused by high

cost of living? Members also expressed that they would like to review the Compensation Philosophy Task Force Report that has been completed (or is about to be completed). CPB will bring this issue back for further discussion at a future meeting.

**Potential and Upcoming Consultations**

This topic was not discussed.

**Planning: December 5 Meeting**

The committee briefly discussed items planned for its next meeting.