

**COMMITTEE ON PLANNING AND BUDGET
MINUTES
October 26, 2017**

Present: Carl Walsh (Chair), Ólöf Einarsdóttir (*ex officio*), Elizabeth Abrams, Doug Bonett, Matthew Clapham, Jonathan Kahana, Tracy Larrabee, Jie Qing, Nirvikar Singh, Dan Oliver (Graduate Rep), Maxine Jimenez (Undergrad Rep), Matthew Mednick (Senate Director), Esthela Bañuelos (Senate Analyst)

Absent: Kimberly Lau (*ex officio*), Cormac Flanagan

Members Items

Member Larrabee, following up on last week's update on the recent Advisory Committee on Campus Planning and Stewardship (CPS) meeting, shared the UCSC Capital Needs Project Summary Table reviewed by CPS.

Senate Chair Einarsdóttir provided an update on the Academic Council meeting of October 25. She reported that topics of discussion included the budget to be submitted in November. She also reported discussion of SB201, just signed by Governor Brown.

Academic Literacy Proposal

With members Abrams and Qing recused, the committee continued its review of the Academic Literacy Proposal (reviewed last year as the First Year Curriculum or Core/Writing Proposal). CPB formally requested the Office of Planning and Budget's analysis referenced in VPAA Lee's transmittal letter. Some initial documents were provided, and CPB Chair Walsh followed up extensively with P&B and conducted additional analysis based on these data to inform the committee's review. In summary, CPB's analysis found that the ALC proposal falls within the budget envelope established for the first year literacy curriculum. However, CPB noted it is important to consider adjustments to the proposal that might generate budget savings. More extensive feedback on the committee's feedback, including on budget envelope and feasibility of the proposal, baseline estimates, implications of alternative scenarios, effects of enrollment changes on estimate, compositions effects by pathway and international student share, use of GSI's, and overall implications for the budget model will be forwarded to the Committee on Educational Policy (CEP) to inform its deliberation of the proposal.

External Reviews

Stage 1 (Supplemental Questions)

Art

CPB discussed the upcoming review of the Art Department, and raised questions in the following areas for the external review committee to address: progress on the planned MFA in Environmental Art and Social Practice, department infrastructure (disrepair of teaching and research spaces, paucity of technical support staff), sustainability of commitment to research centers, and the recent innovation of combining large lectures with studio sections in context of faculty teaching efforts.

Stage 2 (Comments on ERC Report for Closure Meeting)

Applied Math and Statistics

The committee commented on the Applied Math and Statistics external review report, the two response reports from the Applied Math and Statistics faculty respectively, and the Dean's response. The committee commended the department for its success in "research production, grant acquisition, and graduate program quality." Some issues of concern were also raised by the ERC, including a recommendation to split the department into Applied Math and Statistics departments. CPB raised additional questions for discussion at the closure meeting, including in the following areas: resolution of short term resource allocation

conflicts within the department, how a department split might be successfully achieved within the constraints of the faculty groups, and plans for undergraduate service course offerings and potential alternatives to current configurations that might benefit the campus.

Budget Overview Part II

Vice Chancellor for Planning and Budget (VCPB) Delaney provided the second of two planned campus budget overview presentations. Topics reviewed included discussion of the campus operating budget, budget projection and anticipated shortfalls, and a brief look into capital needs. VCPB Delaney noted additional resources that are available for the committee on the Office of Planning and Budget website, including the *Bird's Eye View* (2015-16 is available and the Office is working on the 2016-17 version now), and the *UC Santa Cruz Budget Handbook*.

Review of 2:1 Transfer Goal Strategic Plan

The committee reviewed the draft plan designed to reach the mandated 2:1 ratio of incoming California frosh to incoming California transfer students. The strategic plan outlines how the campus will strive to reach this goal by 2020-21. The committee noted it will have the opportunity for further discussion of this issue at its consultation with VPDUE Hughey next week.

LAAL External Review Deferral Request

CPB discussed the request from Dean Stovall to defer for one year the external review of Languages and Applied Linguistics. Given the recent establishment of the Applied Linguistics and Multilingualism major and the very recent interim report on the Spanish Studies major, the committee supported the Dean's request for a deferral. The committee pointed out, however, that the external review cycle is known well in advance of the year in which the self-study must be prepared. Members were surprised that sabbatical leaves for a significant fraction of the senior faculty had been approved for the period when much of the work would need to be done, but agreed that the burden of preparing for an external review should not disproportionately fall on the shoulders of the untenured faculty.

Planning: November 2 Meeting

The committee briefly discussed planned items for its next meeting.