

**COMMITTEE ON PLANNING AND BUDGET
MINUTES
April 19, 2018**

Present: Carl Walsh (Chair), Ólöf Einarsdóttir (*ex officio*), Kimberly Lau (*ex officio*), Elizabeth Abrams, Doug Bonett, Matthew Clapham, Cormac Flanagan, Jonathan Kahana, Tracy Larrabee, Jie Qing, Nirvikar Singh, Dan Oliver (Graduate Rep), Dylan Jones (Undergrad Rep), Matthew Mednick (Senate Director), Esthela Bañuelos (Senate Analyst)

Absent: Maxine Jimenez (Undergrad Rep)

Members Items

Member Larrabee attended the Advisory Committee for Campus Planning and Stewardship (CPS) on April 17, 2018 and the Capital Improvements Program (CIP) subcommittee meeting on April 13, 2018. She reported that some of the project presentations have been made available and others will be available at the next CPS meeting. Currently, Member Larrabee is providing feedback as a representative to these committees. The project presentation slides will come to CPB through the Capital Financial Plan (CFP) prioritization process request for committee feedback in late May.

Members briefly discussed the topic of transportation between the Coastal Science and UCSC main campus. The CEP Chair has inquired about adequacy of transportation for undergraduate students.

Off-Cycle Second and Third Hire Requests

The Arts Division requested authorization for off-cycle second and third hire recruitments for the Art and Design: Games and Playable Media program. The committee reviewed the request. CPB will forward its recommendation to the CP/EVC.

SAP: Review of Internal Campus Barriers List

CPB reviewed the list of 53 internal campus barriers, identified by the campus as part of the Strategic Academic Planning process. AVPAA Berger requested that Senate committees prioritize this list and provide an unranked list of 15 top-tier and 15 second-tier barriers. Prior to CPB's discussion, the committee posted a list of all 53 barriers and asked each member to provide an unranked list of the 15 barriers they felt it was most important to address. Chief among the concerns reflected in CPB's list were campus impediments to (1) achieving campus goals for graduate growth; (2) facilitating interdivisional coordination; and (3) generating resources.

CPB also discussed another barrier to add to the list: the lack of clear financial information and well-structured financial models for strategic decision-making. Members agreed that this is a barrier that is encountered by CPB as it is called upon to evaluate and provide advice on budgetary and planning issues that relate to a wide range of research and teaching activities of the faculty. Members did acknowledge that the Office of Planning and Budget is working to develop new budgetary processes that CPB hopes will contribute to providing greater transparency and better decision making across a broad range of academic and non-academic areas.

Consultation: CP/EVC Tromp

The committee consulted with CP/EVC Marlene Tromp, accompanied by VCPB Peggy Delaney and with CP/EVC Chief of Staff Linda Rhoads also in attendance. Most of the consultation focused on principles and guidelines for off-cycle recruitment requests. CPB provided some background on its guidelines and process for reviewing these requests. The discussion focused on academic planning as well as the need to account for emerging needs and vision of divisions and departments. CP/EVC Tromp noted she would like

to have further discussion on this topic. Members also briefly followed up on space management discussions begun with the CP/EVC at its last (4/12/18) meeting. VCPB Delaney noted that the first step of the space audit involves divisions providing data on space use (space utilization study), and that the campus is also looking at space utilization in Silicon Valley. She informed CPB that the campus is seeking a consultant to help with the space audit.

Consultation: VCBAS Latham

The committee consulted with VCBAS Sarah Latham for an update on Student Housing West (SHW). VCPB Peggy Delaney, Committee on Faculty Welfare (CFW) Chair Stefano Profumo and CFW Analyst Jaden Silva Espinoza were in attendance.

VCBAS Latham began with a clarification of what she perceived as misinformation that has circulated about the project. She noted that there was an erroneous perception that there had been no campus communication with alumni, but in fact there were alumni-specific sessions in partnership with the Alumni Council. VCBAS Latham also noted that contrary to what has been circulated, there is a campus architect. She also stated that there were some incorrect statements about the vision of our founders regarding what areas were planned for potential development. VCBAS Latham clarified the designation of the east meadow, including the areas that are deemed protected landscape and those identified as campus resource land.

The discussion also included the topic of the planned childcare development, and specifically, the management of the prospective childcare provider. CFW Chair Profumo raised the issue of the process of campus engagement with the selection of service provider Bright Horizons. Members pointed out that the process for selection was neither clear nor transparent from the perspective of the Senate. VCBAS Latham clarified that the technical committee working with the EVC's office looked at providers and the Chancellor and then-interim CP/EVC made the final decision.

Planning April 26 Meeting

The committee briefly discussed items for its next meeting.