

**COMMITTEE ON PLANNING AND BUDGET
MINUTES
February 22, 2018**

Present: Carl Walsh (Chair), Ólöf Einarsdóttir (*ex officio*), Kimberly Lau (*ex officio*), Elizabeth Abrams, Doug Bonett, Matthew Clapham, Cormac Flanagan, Tracy Larrabee, Jie Qing, Nirvikar Singh, Maxine Jimenez (Undergrad Rep), Dylan Jones (Undergrad Rep), Matthew Mednick (Senate Director) Esthela Bañuelos (Senate Analyst)

Absent: Jonathan Kahana, Dan Oliver (Graduate Rep),

Members Items

Member Larrabee provided an update on the Advisory Committee on Capital Planning and Stewardship (CPS) meeting of February 20, 2018. She reported that topics of discussion included the plan to change the CPS meeting structure and introduce a smaller committee that would manage a set of issues that normally come to CPS, including some approvals, upcoming capital planning prioritization (Capital Financial Plan), and need for testing space.

Senate Chair Einarsdóttir provided an update on the Senate meeting of February 21, 2018. She reported that topics of discussion included the Long Range Development Plan (LRDP) and the Strategic Academic Planning (SAP) process.

Senate Vice Chair Lau reminded members that Chair Walsh is giving the 52nd annual Faculty Research Lecture tonight at 7pm at the Music Recital Hall.

FTE Review

The committee continued its review of the divisional faculty FTE requests and CTOE requests.

Consultation: Social Sciences Dean

The committee consulted with Social Sciences Dean Katharyne Mitchell on the division's 2018-19 FTE recruitment requests. She was accompanied by her division's Assistant Dean of Personnel and planning Emily Johnson, Assistant Dean Kyle Eischen, and Assistant Dean for Finance Diane Castle. Graduate Council Chair Gina Dent and Committee on Educational Policy Chair Onuttom Narayan attended the consultation.

Review of Centers of Excellence Proposal

The committee reviewed the proposal for a Centers of Excellence from the Office of Research and Graduate Division. The proposal would provide seed funding and research development support and additionally proposes to generate support for doctoral students through GSRships. The committee reviewed this proposal on February 8, 2018. Since then the committee has briefly consulted with EVC Tromp on this topic (2/15/18). Members also reviewed a new cover letter from EVC Tromp transmitting the proposal.

The committee acknowledged the hard work that has gone into the proposal, including substantial revision in response to an earlier round of comments. CPB expressed support for the proposal's goals of enhancing research excellence, increasing external funding, and accelerating growth of doctoral enrollments. Members noted that New Centers of Excellence may well have a significant role to play in achieving these important objectives. However, members also noted that assessing this role requires information beyond that provided in the proposal. CPB requested additional information from the Office of Research (CPB to VCR 2/15/2018); and noted that no response to this request has been received. Members were of the opinion that the revised proposal still falls far short of making a convincing case for the requested resources. Members

raised a number of continuing concerns with the proposal, including questions about the justification provided; overall graduate student funding; comparisons across campuses; and process for center selection, formation, and ongoing support. CPB members strongly agreed that any significant investment to support Centers of Excellence should be delayed pending the outcome of the current Strategic Academic Planning exercise, and recommended that funds should not be invested in this proposal until they can be coordinated with the Strategic Academic Plan.

Consultation: BSOE Dean

The committee consulted with Baskin School of Engineering Dean Alex Wolf on the school's 2018-19 FTE recruitment requests. He was accompanied by Assistant Dean Maureen McLean. Graduate Council Chair Gina Dent and Committee on Educational Policy Chair Onuttom Narayan attended the consultation.

Planning March 1 Meeting

The committee briefly discussed items for its next meeting.