

**COMMITTEE ON PLANNING AND BUDGET
MINUTES
November 3, 2016**

Present: Abel Rodriguez (Chair), Ólöf Einarsdóttir (*ex officio*), Elizabeth Abrams, Adrian Brasoveanu, Cormac Flanagan, Lindsay Hinck, Tracy Larrabee, Lourdes Martínez-Echazábal, Rick Prelinger, Carl Walsh, Graeme Baird (Graduate Rep), Ray Inoue (Undergrad Rep), Esthela Bañuelos (Senate Analyst)

Absent: Kimberly Lau (*ex officio*), Matthew Mednick (Senate Director)

Member's Items

The committee approved minutes (9/22/16, 9/29/16, 10/6/16, 10/20/16).

Chair Rodriguez introduced a change to the committee's internal correspondence review process, intended to streamline final review.

The committee received an update on the Senate Executive Committee (SEC) meeting of October 25, 2016. The Director of CITL was consulted. Additional topics of discussion included campus LREP and LRDP planning, progress of the major impaction work group, and a discussion of the Library's recent purging of materials.

Chair Rodriguez provided an update on the systemwide UCPB meeting of November 1, 2016, and reported the following topics were discussed: potential policy to limit the number of international students in the system, presentation on re-benching that included overview, goals, and implementation issues.

Member Einarsdóttir provided an update on the systemwide Academic Council meeting of October 26, 2016. She reported that the meeting included a joint session with all campus EVCs, discussion of enrollment issues and specifically a proactive approach to dialogue with the legislature and Governor on campus priorities and enrollment impact.

Consultation: VPDUE Hughey

The committee consulted with Vice Provost and Dean of Undergraduate Education (VPDUE) Richard Hughey on admissions outcomes, discussion of targets and strategies for international enrollments, the Core Writing proposal, and other budgetary and planning questions. Institutional Research and Policy Studies (IRAPS) Director Julian Fernald and Associate Vice Chancellor of Enrollment Management (AVCEM) Michelle Whittingham also attended the consultation. VPDUE Hughey provided written responses to CPB's formal pre-consultation questions ahead of the meeting.

On international enrollments, the committee brought up the recent elimination of the Division of Global Engagement, and pointed out that there does not appear to be much collaboration with the Committee on International Education or tapping into SEC's Framework for International Engagement (2015) report. The committee also asked about the status of the search for an international recruiter in admissions. VPDUE Hughey noted there is an Academic Leadership Team group working on international issues and developing a report. There are plans to replace the international admissions recruiter. AVCEM Whittingham noted that there is increased collaboration between the units formerly under Global Engagement and her office, and she noted her willingness for increased discussion with CIE. The goal is to develop a more intentional planning process.

The committee specifically raised the importance of building pipelines and faculty connections. AVCEM Whittingham will reach out to CIE on this specific topic. She also noted admissions is working toward a

balanced approach that includes out of state and international students, working with faculty to leverage resources, and using the web as a top recruitment tool.

On the core/writing proposal, the committee expressed its concerns about lack of progress on this issue, and requested an update on the status of the core/writing budget. Members noted the need for a clear funding envelope to move the process forward. VPDUE Hughey elaborated on the complexity of the situation, including working with the Division of the Humanities. He also noted he can be an assistant on but cannot take the lead in managing the process because he has a direct interest in the core budget. Members suggested an approach that starts with a budget envelope as starting with the curriculum and then trying to define the budget has not produced results. VPDUE Hughey noted there is not a complete understanding of the resources available in the Humanities. There was additional discussion about the budget implications of the most recent developments in core/writing. CPB noted it will continue to monitor this issue.

The committee congratulated VPDUE Hughey, IRAPS Director Fernald and AVCEM Whittingham for a job well done in admissions this year. The committee noted that it realizes that Ruffalo Noel-Levitz consultants have been key to this success, but also reiterated that the committee would like to see the work of the consultants transitioned to in-house. The committee noted it will continue to monitor this issue.

Consultation: Chancellor and CP/EVC

The committee consulted with Chancellor George Blumenthal, CP/EVC Alison Galloway, and incoming Interim CP/EVC Lee on the campus Long Range Development Plan (LRDP), and CPB's role in the process. Associate Chancellor Ashish Sahni also attended the consultation. The committee reviewed materials from the last LRDP process and materials provided by Chancellor Blumenthal's office.

Chancellor Blumenthal began by thanking CPB for the invitation to consult. He stated his goal was to get the committee's input early in the process, and that there is not yet a finalized plan. He noted that the LRDP is not a growth plan, but a plan to accommodate growth and how to deal with the implications if growth should occur. In summary, he emphasized the LRDP is not a commitment to grow, but helps the campus plan to mitigate the consequences of growth. He also reminded members that he was active in the last LRDP process on the Senate side, before becoming acting Chancellor two months before submission of the last LRDP. From his experience from multiple perspectives, he noted he felt that the process from the last LRDP was one that was not transparent and largely left the Senate out of the process. He noted he is mindful of that for this LRDP. The involvement of the Senate, of CPB specifically, and of other constituencies is a part of the LRDP planning process. He noted that he envisions Senate involvement from the beginning and reiterated his desire to be transparent.

The committee engaged in discussion of several aspects of LRDP planning, including process, logistics, timeline and substantive discussion of what the LRDP should consider and/or contain, including discussion of strategic academic planning, consideration of issues that are intertwined with physical planning, current goals, and the role of UCOP.

The committee agreed to follow up with a post-consultation memo on today's discussion.

External Reviews

Stage 1 (Supplemental Questions)

Earth and Planetary Sciences

This item was moved to the next agenda.

Stage 1 (Supplemental Questions)

Education

CPB discussed the upcoming review of the Education department. The committee raised questions related to the structure of the MA/C program, department governance, and department hiring.

Applied Math and Statistics

With Chair Rodriguez recused, CPB discussed the upcoming review of the Applied Math and Statistics department. The committee raised questions related to department structure.

Planning: November 10 Meeting

The committee briefly planned items for the next meeting.