

MINUTES
COMMITTEE ON PLANNING AND BUDGET
Meeting of February 21, 2013

Present: Lynn Westerkamp (Chair), Zsuzsanna Abrams, David Draper, Daniel Friedman, Susan Harding, David Helmbold, Don Brenneis, Joe Konopelski, Susan Schwartz, Valerie Poyner (GSA), Mary-Beth Harhen (ASO).

Absent: E.G. Crichton, Sue Carter, Matthew Mednick

Guests: VCPB Delaney

Member's Items:

Senate Chair Joe Konopelski reported on UCSC leadership's annual budget meeting with President Yudof which was uneventful. Campus leadership meet subsequently with Provost Aimee Dorr on the topic of UCOLick and major mapping. There will be a conference call in mid-March with UCOP leadership about the disposition of the Astronomy FTE.

Member David Helmbold reported on the Campus Planning and Stewardship meeting (CPS) where three projects which potentially have significant cost overruns were discussed; refurbishing the hay barn at the base of campus, the caretaker flats at Big Creek Reserve and the Merrill College renovations. The hay barn project, which is a historic site contributing member, is being partially funded by a foundation but will require campus funds for infrastructure and relocation of current activities (recycling yard). It will be multi-use with meeting room space and other facilities.

Chair Westerkamp reported that the deadline for divisional recruitment requests has been extended to March 4th. The committee discussed how this will affect the budgetary reviews of the academic divisions and decided to schedule late March consultations with the Deans now.

International Enrollments Update

CPB continues to be extremely concerned about the fiscal implications of our inability to recruit international and other non-resident students. The Senate has not been privy to administrative plans to rectify the shortfall in enrollments which results in a budgetary short fall nearing \$4million annually. The committee discussed a proposal put forward by a CPB member that would create "ambassador fellowships" for international students to be awarded a modest level of support for assisting with recruitment efforts in their home regions and supporting UCSC students from their regions. The committee made a few suggestions about leveraging the program against existing entities like the International Living Center. After revisions, CPB will consider the proposal again.

Applied Math and Statistics Mid-Cycle Report

Mid-cycle reports are intended to update a department's progress on issues identified in the External Review Closure report. With committee member David Draper and Valerie Poyner recused, CPB has reviewed the Mid-Cycle Report from AMS, the Dean's response and the administration's recommendation to extend the department's review cycle to eight years. CPB notes that AMS is in flux with transitions in faculty, both attrition and hiring. The department has additional stresses created by AMS faculty doing administrative service and providing

Statistical Reasoning (SR) courses for the GE requirement. AMS is a department with a tenuously small number of faculty and aspirations for launching a M.S. program and adding science computation courses to the curriculum. Due to these stresses, we do not concur with the administration's recommendation to place AMS on an extended eight year review cycle. CPB acknowledges the extra work of external reviews for academic departments, but in this case we believe that the effort is warranted due to the precariously small number of faculty and the campus' high dependence on aspects of the AMS curriculum. CPB will recommend that AMS stay on a six year review cycle.

Library Budget Post-Consultation

As follow up to CPB's consultation with University Librarian Ginny Steel the previous week, CPB discussed her proposal to approach students to endorse a new fee referendum to support the Library so that the Library can maintain the current schedule of open hours. The current student fee (Measure 42) was voted in as a temporary stop-gap to prevent restricting the library's open hours for a three year period. It was enacted at a time of sudden and severe budget reductions and was never intended to be a long-term solution; an explicit sunset clause was incorporated in the referendum to confirm this. CPB agrees that maintaining student access to both the McHenry and the Science and Engineering Libraries for use of collections and for study space, is essential and should be provided by the campus. However, pursuing a new referendum now does not honor the good faith effort our students made in enacting Measure 42. CPB asserts strongly that principal officers should not look to students as a revenue stream to support their units.

CPB will give the EVC recommendations on all of the budget reductions proposed by the library along with the other units in April. However, since a new referendum is being actively pursued, the committee will write to the EVC immediately asking her to consider taking action now to avoid going to the students to self-impose yet another fee.

Consultation with Vice Chancellor Planning and Budget Peggy Delaney

CPB has expressed the importance of re-establishing consultation with the administration on enrollment planning. VC Delaney explained when the process changed several years ago, this consultation broke down. First, the enrollment target CALL from UCOP stopped coming out on a regular cycle, and they now come with a very short turn around for response. There used to be fiscal consequences for not meeting targets set by UCOP, but that was abandoned several years ago which gives campus a bit more flexibility. UCSC has adopted a strategy of keeping the incoming frosh class relatively stable at around 3,500. If we hit the target within about 200, we are doing okay, but if we go too low, there are negative monetary consequences for units like housing.

UCOP is now trying to develop long-range enrollment planning and proposing a process that would plan to 2021. There is a small work group devising some scenarios that will then be vetted through the Chancellors, the EVCs and ultimately the Senate and the Academic Deans. It is important to understand UCOP's assumptions in this enrollment planning since they will give us the ability to understand what fiscal effects the different scenarios could have for our campus. It is also important to understand UCOP assumptions about tuition increases, especially since without them, our mandatory costs will soon overrun our revenue.

In preparation for making its recommendations to the EVC, CPB also consulted with VC Delaney about the budget reduction scenario for her unit.

Review of Budget Submissions

With Senate Director Harhen recused, CPB discussed the budget reduction scenario for the Academic Senate. The committee also discussed the submission from University Relations and began discussion of Business and Administrative Services which will be continued next week.