

MINUTES
COMMITTEE ON PLANNING AND BUDGET
Meeting of January 31, 2013

Present: Lynn Westerkamp (Chair), Zsuzsanna Abrams, Don Brenneis, Sue Carter, Daniel Friedman, Susan Harding, David Helmbold, Joe Konopelski, Valerie Poynor (GSA), Matthew Mednick (ASO) Mary-Beth Harhen (ASO).

Absent: David Draper, Susan Schwartz, E.G. Crichton

Guests: CPEVC Galloway, VCPB Delaney

Member's Items:

CPB's subcommittee on Defining Impacted Majors reported that they have reviewed the criteria presented two years ago by then Interim VPDUE Cioc and are collecting more data. They also look at the definition used by other universities which had mostly to do with course capacity. Discussion turned to understanding the causes of bottlenecks in programs and what limits progression from lower division to upper division coursework. It was noted that there are departments with similar demographics and some consider themselves impacted while others are managing their enrollments well given like student loads. It may be that looking at curricular design may be as useful or insightful as the resource component. This review would require coordination with CEP. CPB discussed the designation "impacted" in relation to catalog rights and noticing that some majors may have limited enrollments.

Chair Joe Konopelski reported on the Academic Council meeting where the Open Access Policy was discussed. He noted that setting up the repository for UC faculty scholarly work in the California Digital Library will incur a one-time cost that UCOP will cover, but there are also on-going maintenance costs to which each campus will need to commit resources. Academic Council formed a Blue Ribbon Panel to report on the UC On-line Education project. The Panel recently submitted a scathing report which was sent to Provost Dorr and UCOE lead Keith Williams. UCOP had also done its own review, which had neutral outcomes. Chair Konopelski also reported that Council has not yet agreed about their final letter on rebenching, since UCLA is now contesting the previously agreed upon principle of equal state funding per undergraduate student at every campus. Council also discussed the Legislative Analyst paper on UC faculty competitiveness, which they found objectionable. They decided not to respond to the paper even though there are shortcomings in the analysis, as to do so would lend it credence it does not merit.

Senate VC Don Brenneis reported on the CAB/SEC meeting where international enrollments were discussed. SEC will send a letter requesting data on applications, admits, SIRs, and enrollments and expressing concerns about the staffing levels and accountability for results.

Member Dan Friedman reported that there has been no meeting of the VPDUE's Retention Committee (aka Student Success Team). The VPDUE's staff is still working on pulling together material. CPB noted that there was a fair bit of work done on retention last summer but it seems that momentum has been lost.

Chair Lynn Westerkamp reported on the UCPB meeting where work was done on identifying quality indicators as requested by Provost Dorr. UCPB has focused on three areas. First, undergraduate education including data like student/faculty ratio, enrollment size for seminars, lab and sections. Second, graduate education with emphasis on fellowship and other financial support. These two naturally lead to discussing faculty (the third area) in terms of resources; workload, salary, etc.

Bird's Eye View and Budget Review Procedures

CPB Analyst Matthew Mednick gave brief overview of the Planning and Budget document "A Bird's Eye View" and the materials for reviewing this year's budget reduction planning documents.

Non-resident Enrollments

Due to lack of time, CPB did not discuss this item.

Consultation with EVC Alison Galloway

EVC Galloway reported on the current opposing forces of UCOP/UCOE and the campuses' desire to receive some proportion of the set aside \$10M earmarked for online learning. The campuses have a need to build up infrastructure to support the growing focus on online tools and pedagogy development. There is also some confusion about what the intended focus of UCOE will be: courses for non-matriculated students, large scale entry level courses, or boutique UC-specific offerings. This focus has shifted around a great deal since the beginning of the UCOE initiative, so many of the campuses are more interested in using the resource base for online support at the local level.

UCSC is strongly considering signing an agreement with Coursera, which would be a great way for our campus to publish courses, but interestingly, decisions on the kinds of courses we will offer and IP are spelled out in the course-specific faculty agreements. This frees the campus as a whole to sign on with little commitment, as specific details will be ironed out as/if courses are offered.

The EVC is considering engagement in a campus wide strategic planning effort. This effort would come at an ideal time, with both our campus, and the system in a transitional state with regards to budgetary outlook. If this goes ahead, it may take eight to nine months to complete. CPB was interested in the proposed process, and had several questions about the implementation strategy and possible outcomes.

CPB asked for clarity on the exemption for particular units from the campus budget reduction targets. VCPB Delaney identified units with less than \$500k in total budget as exempt for the 2013-14 cycle.

CPB expressed strong concerns about the lack of apparent movement on several key campus issues from the VPDUE's office.

Additionally, members inquired if the graduate growth scenarios, possibly raising Ph.D. enrollment to 12% of UG population, were possible given current campus space/resources. There was agreement this issue needs to be followed up on with the VPDGS.

Summer Session

The Summer Session memo was not available as yet for review, so this item was pushed to February 7, 2013.

Silicon Valley Principles

The committee was in full support of the memo regarding CPB views on Silicon Valley/Campus leadership and oversight as drafted by Member Carter. Several minor edits regarding administrative relationships with Senate Committees were discussed, and adopted for the final version which will be forwarded immediately.