

**MINUTES**  
**COMMITTEE ON PLANNING AND BUDGET**  
**Meeting of February 2, 2012**

**Present:** Lynn Westerkamp, *Chair*, Robert Boltje, Andy Szasz, Daniel Friedman, Susan Gillman, Deanna Shemek David Draper, Patty Gallagher, David Helmbold, Joe Konopelski, Jessica Greenstreet, SUA, Valerie Poyner, GSA, Matthew Mednick, Committee Analyst, Mary-Beth Harhen, Senate Director

**Absent:** Sriram Shastry (w/notice)

**Guests:** CP/EVC Alison Galloway, VC Peggy Delaney

**1. Members Items**

CPB member Draper reported that he is on the search committee for a Director for the Center for Statistical Analysis in the Social Sciences and interviews are being conducted.

Senate Chair Gillman reported on the latest systemwide rebenching committee meeting; that basic principles have been agreed upon but some questions of implementation are still outstanding. The committee is considering drafting a report to President Yudof, and then asking for informal review by the Senate in order to formalize recommendations by April. CPB questioned the eight year implementation window, which seems too long.

CPB Chair Westerkamp reported that she met with the VPAA about Community Studies, and she reviewed the questions that came up for CPB during their informal review of a preliminary program proposal.

SUA representative Greenstreet encouraged members to look at a proposal for a housing coop on campus that was sent to the EVC. CPB agreed to do so together with the analysis from the EVC when it is complete.

**2. Campus Unit Deficits Report**

CPB reviewed the annual campus deficit report for the 2010-11 fiscal year and discussed the UNEX deficit, MBEST, the instability of the transit fee, and employee housing. They agreed to look at the current work of the Committee on Faculty Welfare on the Housing Repricing Program and to ask the about other units during the EVC's consultation.

**3. Faculty Salary Metrics – Response to CFW**

CPB approved the draft letter to CFW.

**4. Consultation with CP/EVC Alison Galloway**

EVC Galloway reported that the campus administration will be meeting with President Yudof soon to present the campus budget; they will emphasize that UCSC is one of the few campuses that has actually implemented permanent budget cuts.

The EVC clarified for CPB that the campus unit deficit report does not include academic divisions. While specific units within academic divisions may be in deficit, a division as a whole

will not. The committee discussed with the EVC the number of units in the report versus the number of units surveyed (approximately 12 out of about 100), the cumulative total of the deficits, and the situations in specific units.

CPB discussed the possibility of housing interdisciplinary programs in the colleges. The faculty FTE could be held in the divisions, the college provost could oversee the bylaws and charter of the program in order to keep resources held by departments dedicated to the program. Rather than basing the stability of the program upon individual faculty affiliations, CPB argued that departments should commit to mount aspects of the curriculum of the interdisciplinary program. The bylaws would stipulate that the governing faculty were senate faculty to insure curricular control, but non-senate lecturers could certainly teach in the program. There is a danger that since the department commits courses, not faculty time, the program could be taught solely by lecturers. The governing program faculty would need to monitor this, but such a system could be very dynamic and provide the flexibility for the courses/program to change over time – especially as departments hire new faculty. Departments used to sign on to interdisciplinary programs with a commitment to offer classes to get more enrollments. Now that classes are so impacted, CPB noted it is not clear what the incentives to departments will be.

EVC Galloway explained the new framing for the comprehensive campaign. The initiative is the “transformational student experience” which could include research projects, field studies, capstone courses, design and visual arts projects, and student-directed courses. In addition to academic opportunities, it is evident in co-curricular activities and college life such as art exhibits, internships, plays and performances. There are also extracurricular activities; athletics, theater, support for community service and student government. Donors could give money for programs, scholarships, chairs or professorships and buildings. She then identified several signature initiatives, which would require large donations, that have been identified; personal human health and the genome institute, the Silicon Valley campus, a dynamic arts and sciences museum, and a coastal sustainability hub. This initiative will be rolled out at the Scholarship Benefits Dinner.

CPB urged increasing the endowments of the colleges as a priority for the campaign initiative. They noted that the alumni who attended before the establishment of departments tend to be very loyal and giving to their colleges, and the colleges do serve as an umbrella for undergraduate programs.. It was noted that the endowment base of individual colleges varied dramatically, and the campus as a whole would be served if the endowments of the underfunded colleges could be augmented.

##### **5. Summer Session Enrollment and Financial Aid Data**

CPB noted that the requested financial data has not yet been received from the Office of Planning and Budget. The committee discussed the enrollment figures, the role of summer session in graduate student education, the effect on retention, and graduation rates. There are some elements that would make the data more useful, such as breaking out the UCSC students so that we could understand if course offerings that count toward the major are taken by UCSC students. The primary concern of CPB is about the financial model for Summer Session, discussion of which will have to wait for information from P&B.

**6. Request for seven year review cycle for Feminist Studies**

CPB reviewed the request to put the Department of Feminist Studies on a seven year External Review cycle. The letters from the department chair and the dean seem reasonable and CPB supports the request.

**7. Request for eight year review cycle for History**

With CPB Chair Westerkamp recusing herself, CPB reviewed the request to put the Department of History on an eight-year External Review cycle. Due to the relative health of the department and because the extended period will enable restoration of the faculty, CPB supports the request.