

MINUTES
COMMITTEE ON PLANNING AND BUDGET
Meeting of October 6, 2011

Present: Lynn Westerkamp, Chair, Robert Boltje, David Draper, Daniel Friedman, Patty Gallagher, Susan Gillman, David Helmbold, Joe Konopelski, Sriram Shastry, Deanna Shemek, Andy Szasz, Mary-Beth Harhen (ASO), Jessica Greenstreet (SUA), Stephanie Casher (ASO).

Absent: Erik Green (GSA)

Guest: EVC Galloway, VCPB Delaney

1. Routine Business

The minutes of 9/29/11 were approved.

2. Announcements and Members Items

Update from SEC: SEC will be meeting with the VPDUE to get an update on the transition and implementation of the Student Affairs restructuring. SEC sees this as an opportunity to examine the current academic structures, to see if they make sense for our current size and shape. SEC will also be looking at faculty salaries and advancement.

Chair Gillman gave an update on the Rebenching Task Force. The Task Force met yesterday and the group was able to agree on a set of principles moving forward. One plan is based on enrollments, and ties allocation of state funds to the total number of students.

3. Writing Program External Review Deferral

CPB discussed the request to defer the External Review of the Writing Program for one year. CPB found this request unproblematic. One member brought up a concern that the MOU between the Humanities Dean and the central administration is still pending. CPB agreed to note their concern about this issue in their letter.

4. New Issues for 2011-12

CPB brainstormed potential issues to take up in the coming academic year.

- The role of lecturers. In this era of contraction, more and more of our teaching is being done by lecturers. Should CPB investigate resource implications of programs that are dependent on large numbers of lecturers? How is workload distributed in departments that depend largely on lecturers to deliver their curriculum? Does the current mechanism for funding lecturers make sense? Should CEP be involved in this discussion?
- Total cost of graduate students and graduate student funding.
- The proper home of the Writing Program, which is situated in the Humanities but services students across campus. Should it be centralized and/or centrally-funded? One member asked if there was precedent for a program to report directly to an administrative office (ex. VPDUE) instead of being housed within a division. This idea has been discussed in the past, but the question of resources has always been the

sticking point. It is also unclear who would be responsible for the personnel reviews of lecturers in the Writing Program if it were moved out of the Humanities Division to something more central. Should other programs that serve students across divisions, such as Math and Languages, be centrally funded as well?

- Revisit discussion of Honors program, and how to make UCSC more desirable to potential students. We have decided to invite Michelle Whittingham, Director of Enrollment Management, to give a presentation on the efforts her office is making to increase our number of nonresident students.

5. Consultation with EVC Galloway

EVC Galloway updated CPB on the status of the transition in Student Affairs. Housing has been moved into BAS. Enrollment Management (Admissions, Registrar and Financial Aid) and EPC the (Educational Partnership Center) have been moved under the VPDUE. The Student Services website is being revamped so that all the relevant information exists in one place. EVC Galloway also plans to meet with the SUA and the GSA, to hear and address student concerns about the transition.

CPB asked about the changes happening in Summer Session, as faculty are hearing rumors about Summer Session that they found quite troubling. EVC Galloway agreed that a letter to the campus was needed, to clarify the changes. While there is some consolidation going on, she does not anticipate a major overhaul. The goal is to involve the divisions and departments *more* in programmatic issues and decision-making.

Update on Child Care: The administration is continuing its work to find a solution to the Child Care problem. There is a possibility that we could get a couple of dozen slots at a local facility that UCSC would subsidize. Right now they are working on the financial analysis. There is also a new director at Family Student Housing, who may have some ideas on how to move forward.

ITS External Review: CPB asked if VC Doyle would be providing a formal response to the ITS External Review. EVC Galloway has met with VC Doyle to discuss the report, and the recommended changes, but does not believe VC Doyle plans to respond to the report in writing. CPB feels very strongly that the administrative review process should parallel the academic review process, and that responses from Principal Officers are a critical part of communications.

Health Care Update: The focus at OP has been on reaching a settlement on healthcare premiums *systemwide*, which unfortunately does not help us at UCSC, where we have fewer options for health care providers. EVC Galloway is still lobbying for a lower premium from Palo Alto Medical Foundation (PAMF).

Q: How do we plan to take advantage of this budget crisis? How are we re-envisioning our University in the “new normal”?

A: On the academic side, we are trying to focus on growing graduate programs to provide graduate access for all faculty. We are also looking to expand the number of Professional

programs and Professional Master's programs. Academic structures within divisions are also being looked at, and the viability of small departments who have dropped below critical mass in terms of faculty FTE.

The EVC also reported to the committee on the continuing system-wide discussions amongst EVCs regarding the OP budget.

The EVC is also concerned about the tuition increases, and the long-term viability of the institution if middle-class students are unable to afford to attend UC. Many students are reaching their debt capacity, making it more and more crucial that they are able to get out in four years.

6. Post Consultation

In post consultation, a vigorous discussion emerged about why UCSC does not utilize joint appointments more. Discussion was tabled until a future meeting, so CPB could proceed with the agenda as planned. CPB also decided to ask the VPDUE to consult with us regarding the realignment of student services.

7. BOARS Transfer Admissions Proposal

CPB discussed the BOARS Transfer Admissions proposal, which is proposing major-specific channels/requirements for admission that enable transfer students to progress through the majors in a timely manner.

Anecdotal evidence indicates a problem for transfer students who arrive without adequate preparation to progress through the major in a timely fashion (particularly in Engineering, PBSci, and majors requiring foreign language proficiency).

The SUA representative pointed out that Assist.org is a terrible resource for students. This system also needs to be improved so Community College students take the proper courses for entry into a particular major at UC. Perhaps the advising mechanisms at the Community Colleges need to be improved as well.

But what defines a "UC education"? There is a presumption in the proposal that courses of the same name at a Community College will be accepted to fulfill a specific requirement for a major at any UC. Who is ultimately responsible for this level of course articulation?

What are the costs (at the campus and departmental levels) of this kind of evaluation? What is the workload impact in regard to undergraduate advising, faculty review of student preparation, and course articulation?

CPB agrees that a one-size fits all pathway is not a good idea. However, there are some concerns about option 1, and the resource implications for this proposal.

CPB will ask the EVC at the next meeting if she feels UCSC prepared to take this on financially.

8. Economics Mid-Cycle Review

CPB discussed the Economics department Mid-Cycle Report, and the request to place the department on an eight-year review cycle.

We found no justification for changing the review cycle, and many reasons for review on the normative six year schedule, such as:

- Potential loss of FTE due to separation
- Conversion of Applied Economics and Finance program to a Professional Master's program
- Utilization of professional fee, and professional fee level
- The undergraduate major pathway in light of CEP's concerns regarding late disqualification of students majoring in Economics

CPB member Daniel Friedman formally recused himself from these deliberations.