

**MINUTES**  
**COMMITTEE ON PLANNING AND BUDGET**  
**Meeting of September 24, 2009**

**Present:** Chair Brent Haddad, JJ Garcia-Luna, Gildas Hamel, Lori Kletzer, Piero Madau, Marc Mangel, Cindy Pease-Alvarez, Gene Switkes, Kevin Schlaufman, Jennifer De La Torre, Kalwis Lo and Mary-Beth Harhen

**Absent:** Warren Sack (w/notice) and Rob Wilson (w/notice)

**Guests:** None

**Member Items**

Chair Haddad welcomed the 2009-10 Committee on Planning and Budget (CPB) and after introducing himself asked committee members for self introductions and a statement of each member's goals and expectations for the year.

CPB member goals and expectations included:

- Develop a better, more collaborative relationship with the administration.
- Understand the criteria the administration will use to make decisions.
- Develop a subset of things the campus really wants to do, and can do, in light of the current budget situation.
- Determine ways to encourage a greater voice among faculty.
- Act as a source of information (or a counter to disinformation).
- Develop awareness of the ramifications of cutting certain activities. The campus has a history of, for expedience, reducing educational programs and those are the hardest to reinstate.
- Take the lead in looking at the budget in new ways. Look at the budget in terms of areas the campus should be investing in, versus just looking at cost cutting.
- Look at base budgets and reallocation.
- Get away from the process and start looking at the outcomes and impacts of budget cutting.
- Be proactive.

**Assignments: Committees & External Reviews**

Chair Haddad provided a brief overview of the external review process. CPB approved the external review and committee assignments list, with one change. CPB Chair Haddad informed the committee that a discussion of CPB's supplemental questions to the charges of upcoming external reviews will be on next week's agenda.

**CPB Agenda 2009-10 (preliminary discussion)**

CPB began by discussing the campus budget process and activities that took place over the summer. The EVC held a series of budget retreats in July, at which there was some Senate representation. One of the results of the retreats are workgroups that were formed to initiate discussion and investigate critical questions about areas of the campus, such as the library, undergraduate and graduate education.

CPB agreed that while it is not ready to endorse the workgroup concept, it would like more information to better understand the approach. The committee discussed the need for transparency when working with the administration, and the possibility of asking for executive summaries for all documents the administration produces.

Returning CPB members pointed out that last year the committee struggled with academic versus non academic budgets. Academic budgets are much easier to penetrate and comprehend. CPB agree that because of budget challenges things that are sacred to the university will disappear over the next couple of years, and the committee needs to take the lead to re-conceptualize the campus since it is evident that UCSC cannot be the comprehensive campus it dreamed of being. If the campus leaves placeholders it bleeds time, energy, and money that could go towards distinguishing itself in clearly identified areas.

CPB determined the areas the committee would like to focus on are academic support units, a prioritization of academic support services, and risk assessment and management activities on campus. CPB also agreed to identify committee members who will develop expertise in certain academic support budgets. Currently, CPB is disadvantaged because the budgets of certain units are so complex.

Chair Haddad closed the meeting by saying CPB needs to think about where the campus can flourish, reinvestment strategies, and the best way to communicate with faculty. Faculty need to know they are being heard, and that their concerns are being integrated into the decision making process.