

MINUTES
COMMITTEE ON PLANNING AND BUDGET
Meeting of January 21, 2010

Present: Chair Brent Haddad, JJ Garcia-Luna, Gildas Hamel, Marc Mangel, Cindy Pease-Alvarez, Warren Sack, Gene Switkes, Rob Wilson, GSA Rep Kevin Shlaufman, SUA Rep Jennifer De La Torre, SUA Rep Kalwis Lo, and Mary-Beth Harhen

Absent: Lori Kletzer and Piero Madau

Guests: EVC Dave Kliger, Interim Vice Chancellor Planning and Budget Peggy Delaney

Member's Items

CPB member Garcia-Luna agreed to attend the Senate Executive Committee meeting in Chair Haddad's absence. Chair Haddad reported that Committee on Committees chair Loisa Nygaard will attend the next CPB meeting to observe and better understand the workings of the committee.

CPB members Switkes and Pease-Alvarez reported on a recent Advisory Committee for Facilities (ACF) meeting. ACF is considering sites for the new Social Sciences building and a large lecture hall. There is an ACF subgroup that is considering sustainability issues because the campus received a mandate from the Office of the President (OP) to create a campus sustainability plan. CPB will review the completed plan for resource issues.

CPB discussed the road naming proposal, also from ACF and found the proposal lacking in creativity. The draft map displayed proposed names of campus roadways based on location. All members applauded the project and felt it was long overdue. However, members suggested an alternative to the strategy of naming roads based on the titles of adjacent buildings. Although CPB recognizes that this naming schema is straightforward, perhaps parsimonious and avoiding of controversy, members suggested that it would be worthwhile to consider an approach that acknowledges the history and accomplishments of our community. Just as the major arteries are named after 'founding' Regents, the wayfinding/street naming project offers an opportunity to recognize individuals who have made vital contributions to the campus thus encoding the history of UCSC in its place names. CPB members suggested naming roads after past faculty members, similar to how current roads are named after founding Regents. A letter will be forwarded to the administration.

Film and Digital Media External Review Closure Discussion

CPB determined a number of issues to bring up in the closure letter including: space needs, staff FTE, workload and problems fulfilling Ph.D. program needs, operational budget versus carryforward, and the department's relationship with DANM. CPB will recommend better collaboration between the department and the DANM program. The

committee believes now is a good time to bring up the issue, because DANM is also undergoing an external review.

CPB Report to the Senate

CPB members agreed it is important to explain exactly what CPB does. CPB members feel the campus does not understand CPB's work. A revision of the most recent draft report will be circulated to the committee for comment and review.

Unit Reviews – Chancellor's Office and Graduate Division

CPB reviewed the two submissions. Neither submission contained a narrative; each just had the planning templates. The committee discussed specific details of each submission and attempted to assess the impact of the proposed cuts.

Consultation with EVC Kliger and Interim Vice Chancellor of Planning and Budget Delaney

Responding to a question from CPB, EVC Kliger said he is not sure if the Chancellor's Office or Graduate Division plans on submitting narratives to accompany the templates but will check into the matter. CPB Chair Haddad then explained CPB's budget review process to the EVC and asked what the EVC is expecting from the committee. EVC Kliger said he is hoping to have ongoing discussions with both CPB and his Budget Advisory Group (BAG) to ensure the recommendations are not dramatically different. What is not clear to the EVC is if it is productive for the EVC and CPB to talk as a group or if the BAG teams should talk to the CPB teams. The EVC expressed concern over the timing. CPB and the EVC agreed to share CPB and BAG subgroup assignments with each other.

EVC Kliger informed CPB that he and BAG generally talk through things until they reach a consensus. The EVC is hoping to have enough discussion with CPB so that in the end most decisions are obvious, although there will still be some difficult decisions. Interim VC Delaney stated that for BAG is an important criteria for its review is risk assessment. BAG would like to understand the value of an activity, the risks and consequences associated with cutting that activity.

The EVC said there is disagreement between deans and departments about whether this is a two year budget problem or longer. If it is a two year problem some deans and departments want across the board cuts, but if it is going to be longer the cuts should be differential. The EVC believes the problem will last longer than two years. CPB requested that the unit reinvestment activities be but on one spreadsheet. CPB feels this will help develop campus priorities.

2010/11 Enrollment Discussion

Interim VC Delaney explained the 2010-11 enrollment exercise as an iterative process with the Office of the President (OP). The last time the state funded new enrollment was 2007-08. As part of OP's lobbying to the legislature, OP is requesting UC return to 2007-08 enrollment levels. UC is currently overenrolled by about 16,000 students. Last summer the campuses were directed to submit plans which would bring campuses back to

2007-08 levels. To do so would mean a significant cut to frosh numbers, so the plan to reach that target is to reduce enrollment over the next several years. Chair Haddad asked if the plan has any effects on the Long Range Development Plan (LRDP). Interim VC Delaney said the 2009-10 enrollment numbers set the number of beds the campus has to have by 2012-13. The interim VC added that the threat is that UC will not be able to retain its status as premier research university. Chair Haddad brought up the issue of pushing students to other majors when certain majors are capped. Interim VC Delaney responded that the Vice Provost for Academic Affairs and the Vice Provost for Undergraduate Education are working on a sensible policy on how to declare a major impacted.

Interim VC Delaney informed CPB that Planning and Budget is analyzing if it is worth campus resources to recruit more out of state students.

Finally, CPB and interim VC Delaney discussed UC wait lists, a newly instituted process on other campuses. It was agreed that when campuses institute wait lists it will affect other campuses because the pools often overlap.