

DRAFT MINUTES
COMMITTEE ON PLANNING AND BUDGET
Meeting of November 13, 2008

Present: Chair Susan Gillman, Amy Beal, Gildas Hamel, Lori Kletzer, Herbie Lee, David Marriott, Piero Madau, Cindy Pease-Alvarez, Grant Pogson, Quentin Williams, Kevin Schlaufman and Mary-Beth Harhen

Absent: None

Guests: CPEVC Dave Klinger, VC Meredith Michaels, VC Mary Doyle

Members Items

CPB member Marriott reported on the Transportation and Parking Services (TAPS) meeting he attended. TAPS is revising their budget model, which is currently based on transit and parking fees. This is a result of a discovery made by two new managers who went over TAPS financial records and found that the campus owed Metro \$475,000. That money has to be paid, and TAPS deficit will grow to over \$1 million.

The Zip car service is successful, and a truck may be added to the fleet. Overall biking on campus is up and cars are down to 1998 levels.

External Review Closure Discussion

Ocean Sciences

Overall the committee found the review straightforward, and the department strong. There are issues concerning the availability of space. Also, their graduate program seems to have lost prospects because they do not make multi year offers. The committee also had questions about the long term vision of the department and its presence within the division.

Literature

The committee continued its discussion from the previous week, reiterating its concerns about the department's leadership and resources.

History of Consciousness

The committee reviewed the draft letter, and approved it for distribution.

Information Systems Management

The committee reviewed the draft letter, and approved it for distribution.

Review of DRAFT UC Accountability Framework Report

CPB has concerns about consultation and the use of comparative data across campuses. The committee is not clear about the purpose of the report, its intended use, and audience. CPB is especially concerned about the overall issue of suggesting stratification, and the movement towards "flag ship" campuses. The comparative data is problematic because it suggests a movement towards stratification, and contradicts the "power of 10". CPB concluded that if the document is intended for budgetary or planning purposes it must be much less than a catchall statistic collector.

Pre Consultation Vice Chancellor Information Technology Mary Doyle

The committee determined it would like to learn more about the following Information Technology (IT) issues: how many committees are in IT and what is their interrelationship? What does functional manager mean? What are the incentives for efficiency or cost cutting? What is the appropriate ratio of manager versus worker?

Consultation with EVC Klinger

CPB asked for an update on his timeline concerning the recommendations from the Joint Senate/Administration Faculty Salary Task Force. There was discussion about where FTE are held on other campuses versus how they are held at UCSC. UCSC's FTE are held in the divisions, and not centrally as they are on other campuses. Other campuses have richer funding in terms of dollar for student, whereas at UCSC deans have to use FTE money for many functions. Also, UCSC is one of the only campuses where the divisions keep the turnover savings. The EVC said that in order to act on the short term recommendation he needs recommendations on trade offs. CPB responded that the conversation needs to happen in tandem with discussion about campus priorities. CPB added that they do not think the short term recommendation should be implemented over multiple years, it needs to happen in one year. The discussion concluded with CPB agreeing to review Planning and Budget spreadsheets at their December 4 meeting.

CPB then asked the EVC about 2009-10 curriculum and leave planning, and if there are any principles and priorities to keep in mind. The EVC is not currently planning on changing the TA budget, but with the current budget climate cannot guarantee anything. The EVC will have a better sense in January when the governor puts out the budget.

Consultation with VC Doyle

VC Doyle began by discussing the Information User Model, and the idea of the baseline being revenue neutral. The VC's observation is the current revenue stream is an insufficient way to address IT's needs. IT is in the same situation as the rest of the campus, in terms of the budget and is starting to see more of a rationale for being more efficient. IT is taking a look at the highest priority projects and making sure they are completed. IT would like to be more efficient about recruitment, and moving costs.

Recently VC Doyle sent a note about operating more effectively to the whole IT division and has received about 25 responses. The next step is a retreat with the director group, and divisional liaisons. After that VC Doyle will work on a process for development some strategic statements about IT. IT is also starting to work on structure and where IT sees opportunities to realign, reorganize and gain efficiencies.

Responding to a question from CBP, the VC said that IT does not have the most optimal organization. There are areas that need critical mass before they start improving their service level. The VC sees deep needs in places that need large investments. VC Doyle is trying to determine how to incrementally address those needs.

CPB asked about student fees and IT, and if there VC is considering this. VC Doyle responded that she and VC Michaels have discussed the possibility with the VC Student

Affairs, but it will likely not happen. The only campus that does charge students for IT is UCLA. Given the Information User Model and the interest that it generated in IT funding last year, VC Doyle believes it makes sense to change the representation by division. Currently there is a large committee that has representation by every division. The committee provides advice to both the EVC and VC Doyle. VC Doyle is proposing the committee meet less often, and form a steering committee with Senate representation. VC Doyle also would like to focus less on the general setting of priorities, and spend more time thinking about end user needs.

CPB asked if UCSC's IT structure is analogous to structures on other campuses and the VC responded that the pieces that are different at UCSC are the project management groups and the service management groups. Those are areas that because they exist have created an environment where projects are properly estimated and planned. They may not be optimally sized, but they pay for themselves in the amount of efficiencies they build.

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