# MINUTES COMMITTEE ON PLANNING AND BUDGET Meeting of June 12, 2008

**Present:** Chair Susan Gillman, Michael Brown, Emily Honig, Lori Kletzer, Tracy

Larrabee, Herbert Lee, Olga Najera Ramirez, Karen Ottemann, Grant

Pogson, Quentin Williams, and Mary-Beth Harhen

**Absent:** Kyle Simerly

**Guests:** EVC Dave Kliger, VC Meredith Michaels, VC Mary Doyle

#### **Members Items**

Senate Chair Williams reported on the Academic Assembly Conference call. New University of California President Mark Yudof participated on the call, and made what Senate Chair Williams characterized as reasonable remarks. President Yudof said he wants to return to a more traditional relationship with the Regents. The president views the Office of the President (OP) as there to provide services to the campuses.

Senate Chair Williams also reported that the Academic Assembly approved the BOARS' revised proposal, but with their own revisions.

CPB Chair Gillman reported that the Vice Provost of Academic Affairs (VPAA) wants to create a University Extension (UNEX) oversight committee, and would like a CPB member to participate. Also, Social Sciences Dean Kamieniecki is putting together an advisory committee for the research unit review process. Dean Kamieniecki also wants a CPB representative to participate. Chair Gillman will find out more about the advisory committee's goals.

The data subcommittee received more information from Planning and Budget Director Julian Fernald. The subcommittee will review the data and determine if it acceptable. Chair Gillman will include a piece on the data subcommittee in CPB's annual report.

#### Consultation with Vice Chancellor of Information Technology Mary Doyle

CPB asked VC Doyle to provide an overview of the Information Technology (IT) organization as a whole and its governing structure. CPB asked if there are specific IT people within units too locally oriented to provide a cross campus perspective. What are the roles of the deans in priority setting? And how are users involved in the decision making.

VC Doyle responded that she is still reviewing the organizational structure. The consolidation process is still new. The VC is embarking on a couple of different projects this summer pertaining to governance. The IT committee was created to provide an advisory function. In light of the activities concerning looking at a different funding model there has been a need to take a look at the way that group is structured. VC Doyle would like a model that is more divisionally represented than functionally represented.

VC Doyle is also looking at the strategic linkages between IT and the campus. This includes looking at the campus goals and how the strategic statements within IT link. The current IT divisional structure is not optimal. Within the senior management team there are a couple of planned retirements in the next couple of years, the VC will use these as opportunities to do some restructuring.

VC Doyle meets with divisional liaisons on a regular basis, and there are also subcommittees populated with various stakeholders. CPB advised that the VCIT can not go too far in gathering stakeholder input.

Chair Gillman informed the VC that CPB plans to question the Information User Model (IU) proposal's governance structure. CPB feels the proposal contains little to no incentive for cost cutting. CPB is also concerned about the philosophical statement of what counts as a student. CPB's view is that all units on campus benefit from student income and all units should be responsible for their costs. Assigning students to only two units is not right; it should be spread across all divisions.

CPB closed by saying the committee would like to be kept up to date over the summer on the IT group charged with looking at governance.

### Consultation with EVC Kliger

The consultation began with a discussion about the University Extension (UNEX) budget. The EVC said he does not have good numbers at this point for this year. The EVC wants realistic projections for UNEX expenses, enrollment and income. Also, there is still a long list of managerial changes VP Galloway would like to make. It does appear that UNEX will meet its targeted cuts for the year.

Next there was a discussion about budget cuts and places that can be further protected. The ECV wants to look at where the campus can invest. He also wants to look at the smaller units, which are often hurt the most by budget cuts because they have the smallest budgets to begin with. The top area the EVC wants to protect is instructional programs.

CPB agrees with the EVC's goal. CPB would like the cut to the academic support in all divisions to be less than ten percent. CPB also wants to make sure the cuts are aligned with campus goals and asked about the cuts to research, another area of concern to CPB. The EVC responded that the campus has been receiving one-time seed funding for research for a long time and that has now been made permanent. Also, in the revised budget divisional development has been protected.

One of the main principles of the current budget reduction is to increase the cuts in certain areas in order to decrease the cuts in instruction and smaller units. The committee discussed various units such as BAS and Student Affairs and potential cuts to those units. CPB is concerned that the proposed budgetary categories are vague and hard to understand.

## **Master Capital Plan**

CPB found the consultation with Planning and Construction concerning, and feels there are too many outstanding questions. The committee is extremely concerned about the potential isolation of Social Sciences. CPB believes there must be a strong campus commitment that development in the north is moving forward because the initial cost is too much to put just one building up there.