# MINUTES COMMITTEE ON PLANNING AND BUDGET Meeting of April 17, 2008

- Present:Chair Susan Gillman, Michael Brown, Emily Honig, Lori Kletzer, Trac<br/>Larrabee, Herbert Lee, Olga Najera-Ramirez, Karen Otteman, Grant<br/>Pogson, Quentin Williams, Kyle Simerly and Mary-Beth Harhen
- Absent: None
- Guests: EVC Dave Kliger, VC Meredith Michaels, Professor Daniel Press, Professor Marc Mangel and Professor Melanie Dupuis

#### Member Items

CPB discussed incoming UC President, Mark Yudof. CPB understands that Yudof is different kind of scholar and administrator, and faculty and staff are hopeful for UC's future. There is some concern because some members have heard that while in Texas, Yudof focused attention on the larger campuses and didn't support the smaller ones. Also, it is CPB's understanding that Yudof supports differential fees.

CPB member Emily Honig reported on the Community Studies external review closure meeting. She reported troubling issues concerning differences in the dean and department chair priorities in the 2008-09 FTE request. CPB discussed requesting the departmental FTE requests along with the dean's request to the EVC in the future.

### School of Environment Pre-Proposal Consultation

Professor Press explained that Environmental Studies (ES) was asked to look at a School of the Environment by other units who are interested in a master's program. Previous to that ES was not considering a master's program. CPB asked about the last external review, where it was noted that there is a master's program, but it has never been mounted. ES Chair Press responded that the department has always felt that meeting the demands of their Ph.D. program was enough. Also, the Ph.D. and Master's programs are very different, and the department does not have the necessary professional staffing to fulfill the demands of both programs.

However, as an ES school they could add a few critical areas, notably in climate, the environment and public health. The administrative size of a school could provide a better platform to train students, and fundraise for the department. Chair Press said that most ES schools across the country do not have undergraduate programs; this makes UCSC different and distinctive. He added that the school should not be launched until there is a major donor to fund it.

Chair Press then discussed the intellectual visions for the School of the Environment: it will build on existing strengthsat UCSC, including natural science studies, climate and Environmental Toxicology (ETOX). The renewable energy field is the best for master's students, and is potentially an area of growth. The umbrella of an ES school would be

able to incorporate more diverse disciplines than is typical for a department. This will take a more conscious, planned effort to manage faculty time.

The committee discussed connections with public health. Professor Press mentioned that there is an interest in linking environmental justice and public health. Linking health information with the geographic information could be very powerful. The committee asked about merging California coastal and marine policy, with STEPS and a MS in environmental studies into a school that could be incrementally approached. Professor Press does not agree with the incremental approach. He feels it would be bad to have an under funded MS in environmental studies and it will take a major donation and campus support to make this happen. He indicated that there is some interest by major donors but there is some doubt on their part that the initiative is going forward.

# Faculty Recruitment Plan Discussion (continued)

CPB discussed the 2008-09 Engineering request. CPB would like clarity on the start up estimates since they have a history of under-estimating need. The space issue is still a real concern and CPB wants to know now realistic the projected need is compared to the planned hires.

CPB also has questions about the re-recruitments strategy after a search has failed. CPB is concerned that re opening a similar search soon after a failed search will end up with the same pool.

Next the committee discussed the Physical and Biological Sciences (PBSci) request. CPB finds the 2008-09 requests small, but given the extra hiring in 2007-08, not surprising. The curricular needs and priorities of the positions need to be clarified, especially for Physics. CPB would like an update on the 2007-08 recruitments.

# School of Public Health Pre-Proposal Consultation

Responding to CPB's comments about the lack of advocacy in the pre proposal, Professor Mangel said there was a grass roots meeting attended by a lot of faculty. At the meeting much support was shown for a School of Public Health. Professor Mangel then showed a chart that compared medicine and public health and focused on those elements that were strengths of UCSC. Bio sciences are central, but there is also a strong connection between lab and field, social and numerical sciences.

Since the proposal was submitted, the public health subcommittee has met with the PBSci, Social Sciences and Engineering deans. The subcommittee recommended two options for moving forward. Either establish a graduate group or a committee of about six people (representing the three divisions) that could write a proposal. The subcommittee would like to use experts in public health to access the campus interest.

CPB expressed concern that by delegating to the deans, faculty are signaling their loss of interest. Professor Mangel explained that many of the faculty originally working on the proposal are going on sabbatical, but there are certainly people still interested. Professor Mangel said the subcommittee conveyed to the deans that the next step has to be better

supported. Recourses including TAS for lecturers and release time for the lead proposal writers are necessary.

CPB discussed with the proposers the connections with the Silicon Valley Center (SVC) and the UC global health initiative. The UC initiative is a more research oriented initiative. The deans could form two committees: one to follow the public health initiatives and one for a School of Public Health. These should have overlapping membership that start to match research with professional training.