

ACADEMIC SENATE

MINUTES
COMMITTEE ON PLANNING AND BUDGET
Meeting of January 24, 2008

Present: Chair Susan Gillman, Michael Brown, Emily Honig, Lori Kletzer, Tracy Larrabee, Herbert Lee, Karen Otteman, Olga Najera-Ramirez, Grant Pogson, Quentin Williams and Mary-Beth Harhen

Guests: EVC/CP Dave Kliger and VC Meredith Michaels

Member Items

Senate Chair Williams reported on the Academic Council meeting which was held on January 23. The council did not endorse the UC Committee on Planning and Budget (UCPB) talking points which advocates vigorously opposing the cuts because of the damage the cuts do to the institution and states that if cuts are going to be made then there has to be a significant fee increase. Council was not given the talking points prior to their meeting and the UCPB chair was unavailable.

Review of the Strategic Academic Plan – Part A

CPB members agreed that because the strategic plan is going to be a public document and influence decision making the committee needs to review the document one final time. CPB discussed a number of points in the document that the committee would like to suggest changes to including the portion about aligning our academic and budgetary processes. CPB is not sure how the list of specific achievements was compiled but believes it is already outdated and should not be in the academic plan.

Professional Schools Pre Proposal Discussion

Four pre proposals were submitted – School of Management, School of Education, Public Health and Environmental Science. CPB agreed that the pre proposals were uneven in addressing the CPB guidelines. CPB discussed its review process and commented that the committee is essentially putting together a packet of advice on how each group should move forward to the next step.

The committee began its review process by discussing the differences. CPB feels the school of management (SOM) pre proposal is the most developed. The Education and Environmental Studies pre proposals would change already established programs to schools. The school of public health already has a commitment from the administration and the proposal was very honest in saying that the level of faculty interest still needs to be ascertained. The public health pre proposal also opens the door to some sort of collaboration with UC San Francisco.

CPB had the following comments on the SOM pre proposal. The pre proposal provided a clear historical sense of past and current needs in the discipline and is crafted around this distinctive change. CPB would like to see more information in the proposal about the added value of having a school – what is the academic justification and how would a

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SOM help the state address its identified educational needs? The pre proposal does seem to be tailored for a niche, Silicon Valley.

The committee briefly discussed public health and the fact that there is a UC committee on global health. CPB wondered if there is some way to fold aspects of the different pre proposals into something more global.

Consultation with EVC Kliger

The consultation began with a short discussion on strategic senior hires. The EVC will not be issuing anything beyond recruitment call to the divisions because he does not want this effort to come across as another initiative. The EVC wants the deans to think strategically with their departments to determine the most beneficial hires.

Next the EVC addressed the ongoing uncertainty about the budget situation. The state deficit is large and likely to increase. The governor is upholding the compact and then cutting UC's budget by ten percent and is also proposing that UC have a mid year cut. The legislature will conduct hearings on mid year cuts in the spring. The campus will know more in May when the actual state revenues are determined and the governor and the legislature have made further revisions to the budget.

The EVC then went through a budget presentation which included information on assumptions the campus can make based on what it knows to date, that will affect the bottom line and questions to consider. The campus is unsure about enrollments for next year and faculty salaries but wants to continue with its current momentum as much as possible and strengthen programs when it can. The campus also wants to maintain educational quality and manage curriculum to ensure students have courses need to graduate in a timely process. Sustaining and increasing revenue generating activities that add resources, such as fundraising, is a priority for the campus.

VC Michaels added that the office of the president (OP) is looking at a some on-time monies that the University can put forward if the legislature asks for mid year budget cuts. CPB and the EVC discussed the disadvantage the campus is at in not knowing what the enrollment strategy of the Regents will be. CPB is concerned that at 3,700 this year's frosh class is the largest that the campus has ever had and it has been conveyed to the administration that the campus can't take more. The committee discussed the financial benefits brought by the increased fees out of state students – that the difference in fees is retained at the campus. UCSC does not currently have an out of state outreach strategy and the EVC stated there needs to be an analysis on how much the campus should put into this effort.

The EVC closed by saying that it is important to increase faculty salaries but at what cost? He said that it is hard to imagine the campus won't do some increase but it is also hard to imagine how the campus will pay for it.

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Professional Schools Pre Proposal Discussion Continued

CPB agreed that there are fundraising advantages to having a stand alone school versus a program. Also, schools can set their own admissions, curriculum and provide a locus of expertise and recognition for the campus. The disadvantage is there is an additional administrative structure.

CPB went over next steps and its process for asking questions. It was determined that each sub committee assigned to a pre proposal will write up a summary of questions, issues and overall comments and then meet with the leads of the pre proposals. Prior to the individual meetings CPB will discuss the team comments and invite VPAA Galloway to join the discussion.