

MINUTES
COMMITTEE ON PLANNING AND BUDGET
Meeting of January 10, 2008

Present: Chair Susan Gillman, Michael Brown, Emily Honig, Lori Kletzer, Tracy Larrabee, Herbert Lee, Karen Ottemann, Olga Najera-Ramirez, Grant Pogson and Mary Beth Harhen

Absent: Quentin Williams (with notice) and Kelvin Cen

Guests: EVC/CP Dave Kliger

Member Items

Following introductions for new member Olga Najera-Ramirez, Chair Gillman announced that the weekly CPB meetings will end at 11:50 a.m. this quarter to accommodate committee members teaching schedules. Also, the planned tour of the Silicon Valley facility is on hold indefinitely. The deadline for submission of professional schools pre proposals is January 15. CPB guidelines for the pre proposals are posted on the Senate web site. CPB will work in the coming weeks to determine how to proceed with the pre proposals. This quarter CPB will continue with its data collection process. The EVC's strategic budgeting work group is working on campus metrics and Chair Gillman will provide a briefing on those metrics at an upcoming meeting.

Writing External Review Discussion

CPB discussed the campus interest in the writing requirement and the coordination of that effort. There are questions as to whether the writing requirement should be overseen by a central office such as the VPDUE. There are pros and cons for the dean to move faculty FTE out of an academic division. For example the dean's receive their TAS allocations based on divisional enrollments, if FTE and accompanying enrollments are removed, then the division loses some of its TAS allocations. CPB determined that an analysis of enrollment is necessary to determine the TAS effect. The current leadership of the program is described as a collegial group who has developed a good governance system despite not being a department. Their review pointed out that the use of SOE lecturers is really an anomaly. Chair Gillman summarized that CPB is not advocating moving the program but looking at the structure and coherence of the program.

Proposal for M.S. and Ph.D. Programs in Technology and Information Management (TIM)

Chair Gillman provided background on the proposal. In fall 2006 CPB reviewed and commented on TIM issues relating to their use of Silicon Valley funds. CPB made recommendations on how to fix that situation, including establishing an advisory committee. The advisory committee was formed and they produced a report which is included in this week's materials. CPB's next interaction with TIM involved the resource request. CPB requested that the TIM leadership search be put on hold. However, that search is going forward. CPB reviewed the 2006 TIM graduate proposal and wrote a very careful letter suggesting changes to the proposal. At this point CPB needs to go

through the current revised proposal to determine if its recommended changes were addressed. CPB still has questions about the timing and number of classes, and interdisciplinary issues. CPB commented that this proposal does not seem viable until TIM gets their core faculty in place. The main resource issue is if they have the FTE to deliver curriculum. CPB briefly discussed the TMAC report suggestion of narrowing the focus to the technology of management side. CPB will continue its review of the TIM proposal at its January 17 meeting.

Consultation with EVC Kliger

Chair Gillman provided EVC Kliger with a list of topics CPB is working on this quarter including: budgets, including carry forwards, metrics and enrollment management and aligning budgetary planning with academic planning.

The EVC updated CPB on a number of issues. In the EVC's annual call for recruitment requests this year he is indicating that there will be no new FTE positions allocated. The divisions will have to use open provisions. The EVC is suggesting the deans and departments look at strategies for recruiting such as presidential post doctorates and strategic senior hires. Given the possible declining budget situation the campus may not be able to do as many strategic senior hires as initially expected, but the EVC would like doesn't want the program stopped altogether. Responding to a question from CPB the EVC said guidelines for senior hires have been developed and will be included in the letter to the deans. Senior hire FTE have to come from departments and divisions and not from the center.

The EVC then provided an update on the budget. The state budget looks quite dire. This campus has gone several years without meeting our enrollment targets yet the EVC has still allocated FTE to the divisions. Now, the campus needs to be very conservative until the budget situation is resolved. The EVC said that even without the budget cuts he would still hold back some FTE because of previous enrollment shortfalls. The EVC reiterated that he would like to use the budget cuts as a tool to make people think more strategically. He feels it is important to still move forward with development efforts. With less state money it is important to have an effective capital campaign.

The EVC also reported that the campus is moving forward with hiring a Vice Chancellor of Information Technology (VCIT). The hire still needs to be approved by the regents. The EVC stated that because there are such strong opinions about this hire people need to get past their opinions and support this new person. CPB recommended the EVC send a strong message out about his expectations. CPB also recommended the EVC meeting with the Committee on Computing and Technology (CCT) to discuss his expectations.

EVC Kliger discussed the Institute for Global Science Policy which is led by George Atkinson who is the former science advisor to the US Secretary of State. The goal of this Institute is to identify the key issues that are going to be global problems and identify the scientific information that is needed to develop global policies. The Institute, which organizes conferences to bring together scientists and public policy makers to resolve

these global problems, has the support of a number of countries. Originally the Office of the President (OP) agreed to help fund the Institute at UCSC but due to the budget issues OP can not make a budgetary commitment. The Institute does have enough funding for the first year but in order to continue, money has to be raised privately. George Atkinson will visit campus next week and meet with the Chemistry Department about a potential faculty appointment.

Vice Chancellor Meredith Michaels provided CPB with an update on the state budget. The campus expects 1) No mid year budget cuts. 2) The governor will fund the compact but also give UC for a ten percent budget cut. 3) The governor will be willing to provide the university with a lot of flexibility on the cuts with the understanding that there will be some cuts within the administration.

UC Vice Provost Hume has resurrected a systemwide budget committee to seek input on how the university should deal with this budget and future budgets. The committee had its first meeting last week and a series of principles and next steps were developed. UC Vice President of Finance Lapp is putting together a timeline of the decisions and consultation process which should come out on January 11. One of the issues that the committee is looking at is how the university will position itself. Historically UC has taken the position that it supports the governor. The committee is questioning if there is a way to support the governor but also communicate the impact and the pain of the cuts. There is also discussion that the burden should not fall 100 percent on students and their families. VP Hume has three high priorities for next year's budget: funding the faculty salary plan, increase graduate enrollment and enhance the research mission of the university. One of the first decisions will be about enrollment and whether or not UC takes the students that the compact gives it money for. The system is currently overenrolled by approximately 4000 students that it does not receive money for. If the system takes 1000 more students it is meeting enrollment commitments for the compact.

VC Michaels' office will distribute carry forward information to CPB. VC Michaels warned CPB to be aware that it is not yet clear how flexible the carry forward money is.

The EVC finished by reporting the memorandum of understanding (MOU) with the Writing Program is not finished.

Science and Technology and Engineering (STEM) Education Minor

Following a brief discussion CPB agree this minor seems to be a good thing and the funding appears to be secure.

Data Subcommittee Report

Chair Gillman report that the subcommittee has compiled an information sheet. Institutional Research Director Julian Fernald has produced two reports for the subcommittee which look at the last six year graduation timeframe, people who graduated, what major they graduated in, and what major they started in for every major on campus. The subcommittee will work to summarize the information and include a report in the winter Senate meeting call.

