MINUTES  
COMMITTEE ON PLANNING AND BUDGET  
Meeting of October 26, 2006

Present:  Chair Susan Gillman, Ray Gibbs, Emily Honig, David Evan Jones, Karen Ottemann, Grant Pogson, Ravi Rajan, Faye Crosby, Quentin Williams, Bryant Mata, Mary-Beth Harhen

Absent:  (with notice) Tracy Larrabee, Alegra Eroy-Reveles, Gabriela Sandoval, Sarah Curtis

Guests:  EVC Dave Kliger, AVP Charlotte Moreno and Vice Chancellor Meredith Michaels

BPAC Meeting
CPB members attended the Strategic Budget meeting hosted by the administration. EVC Kliger’s is seeking to transition from budgeting strategies that emphasize incremental allocations to those that are strategically focused to ensure academic excellence and an appropriate control environment, increase revenue and generate capacity. The meeting provided an overview of the goals and objectives with respect to the development of a campus wide financial strategy and a transition to more strategic longer-term resource planning.

Consultation with EVC Dave Kliger
CPB discussed several different strategies for dealing with the Shakespeare Santa Cruz (SCC) deficit. EVC Kliger will be consulting with the Director of SCC and will report back to the Committee.

Letters from EVC Kliger and CPB were exchanged regarding the status of the Technology and Information Management (TIM) program. EVC Kliger requested that the School of Engineering (SOE) Dean Kang be invited to consult with CPB to discuss TIM. CPB noted that the problem with TIM has not been with the information or technology parts but with the management of the program. CPB discussed their concern for the junior faculty in the program; that they are struggling with a heavy workload. The Committee noted many departments are in a similar situation across the divisions.

Planning/Conditions for Growth
CPB noted the absence of students and undergraduate education in the campus plan. The level of detail regarding data on enrollments was discussed. The balancing of the divisions was not a substantial response to the initial evaluation of CPB of the plans or the addendum about the size of the FTE. The super categories and themes do not represent what is really going on here on campus and is not the vision of what faculty think should be the plan for this campus. The plan does not take into account initiative that faculty are now taking towards interdisciplinary works. The campus plan is based on
the divisional academic plans and those plans were very uneven. CPB has requested that two of the divisional plans be resubmitted.

CPB noted that the plan should restore a vision of the traditional strengths liberal arts, and the vision of true interdisciplinary. If there is a commitment to differentially allocate to create areas of excellence, we must determine excellence. CPB will draft a list of qualities oriented by discipline.

**Employee Housing Administrative Plan**
Due to lack of time, this issue will be discussed at the next meeting.