

**MINUTES**  
**COMMITTEE ON PLANNING AND BUDGET**  
**Meeting of November 3, 2005**

- Present:** Chair Paul Koch, Onuttom Narayan, Ravi Rajan, Emily Honig, Don Rothman, Ray Gibbs, David Evan Jones, Faye Crosby, Mary-Beth Harhen, Marina Sarran
- Absent:** (with notice) Wentai Liu, Quentin Williams, Saurabh Mishra
- Guests:** CPEVC Dave Kliger, UNEX Dean Cathy Sandeen, and Assistant Provost Charlotte Moreno

**Members' Items/Committee Business**

Senate leadership was informed by the CPEVC that the Senate is a member of the public in this period of commenting on the Environmental Impact Report (EIR). This leaves a conundrum for the committee, especially if there are factual errors in the EIR. Comments on the draft EIR and the answers to them are bundled in the final EIR and the Long Range Development Plan and sent to the Regents for a vote. CPB agreed to consult next week with CPEVC Kliger to discuss the EIR process.

**EEB External Review Charge**

With Chair Paul Koch recusing himself, CPB discussed the EEB draft charge. Comments included workload issues and the balance of research and teaching. Revisions will be made to the letter and the committee will approve the final draft via email.

**Draft EIR**

CPB discussed several issues in the draft Environmental Impact Report (EIR); utilities; agricultural resources; land use; family student housing; aesthetics and noise; and cultural resources. CPB will draft a response and review it at the next CPB meeting.

**Consultation with CPEVC Kliger and UNEX Dean Sandeen**

Dean Sandeen reported revenues have been steady and it looks as if University Extension (UNEX) will meet this year's revenue projection. As an example of a way that UNEX can cut costs while still maintaining service levels, Dean Sandeen noted that UNEX has developed a new system of targeted email marketing that has been very successful and is less expensive than previous marketing strategies. Another cost cutting measure is e-commerce that allows online student enrollment and payment of fees. UNEX is also researching new areas in technical industries. UNEX is researching the possibility of merging with extensions that are geographically close as an additional way to meet budgetary deficits. Dean Sandeen also discussed the long-term financial plans, the mission of UNEX, the connection of UNEX to UCSC, and underutilized space issues. CPB will finalize their response to the Draft Report from the UNEX Task Force and included comments on the long- and short-term financial plan at the next meeting.

### **Consultation with CPEVC Kliger**

CPEVC Kliger discussed the idea of a revised FTE allocation process. This proposed new process would not change the ultimate FTE allocations for the divisions under the revised 10-year plans. Rather, he proposed that the rate of hiring be normalized/smoothed out over the next several years, which would essentially involve forward-funding some positions currently scheduled for three or four years out. The CPEVC would also like to strategize with divisions on how to have successful recruitments. He would like to support the divisions by giving them more resources. The academic plans and the FTE hiring requests for the recruitment plans are due from the divisions by March 2006. VPAA Galloway is working to ensure that recruitment plans this year are coordinated across divisions and will be in line with the revised 10-year plans.

### **Regents Scholarship Proposal**

The Committee on Admissions and Financial Aid (CAFA) has asked CPB to review the Regents Scholarship Proposal. CAFA is requesting \$200,000 a year to increase the Regents Scholarship Fellowships at UCSC. In the past, Student Affairs offered as many Regent Scholarships as they could and overspent the budget from UCOP. They supplemented the funding and ran a deficit. In terms of spending on Regents Scholarships, UCSC appears to be comparable to other campuses. The amount of the scholarship is not the same at each campus. Also, UCSC's overall rate of scholarships is low because we offer no Chancellor's scholarships. CPB noted the campus needs to decide on the appropriate amount to spend on this, especially given the many campus priorities. CPB agreed to gather more data on this and to consult with the CAFA Chair Robert Coe and the Director of Admissions Kevin Browne.