

MINUTES
COMMITTEE ON PLANNING AND BUDGET
Meeting of May 18, 2006

Present: Chair Paul Koch, Onuttom Narayan, Faye Crosby, Quentin Williams, Ravi Rajan, Don Rothman, David Evan Jones, Ray Gibbs, Emily Honig, Marina Sarran, Saurabh Mishra, Mary-Beth Harhen

Absent: (with notice) Wentai Liu

Guests: CPEVC Dave Klinger, Assistant Provost Charlotte Moreno, Interim VPAA Alison Galloway and VC Meredith Michaels

Member's Items

CPB member Onuttom Narayan reported on the Advisory Committee on Facilities meeting that discussed release space created in the colleges from moves to the Humanities Building and Social Sciences. The colleges have not been able to reclaim release space and a mechanism should be identified to do so.

Senate Chair Faye Crosby reported on the Administrative request for the Senate to consider a lower (alternate) enrollment target of 19,500 for the Long Range Development Plan (LRDP). The Senate Executive Committee (SEC) agreed that CPB should do a cursory cost/benefit analysis on both of these figures. She also polled Strategic Futures Committee (SFC) faculty about the analysis they did on the various scenarios 19,500, 21K, 25K to use for planning in the LRDP. They noted that at that time, there was pressure from the state to increase enrollments.

Chair Crosby also reported on the meeting with VC Meredith Michaels and she now feels confident that students do not "cost us money", but rather that the money that comes in for them is adequate to cover the cost of education. They are essentially a "break even".

Consultation with Applied Math & Statistics (AMS) Chair David Draper

Chair Draper addressed the committee about the Applied Math and Statistics (AMS) requests for faculty recruitments next year, as well as their recently submitted graduate and departmental proposals. The Ph.D. proposal received a positive response from the Graduate Council and they expect CCGA approval by the end of the year. The department proposal was transmitted May 17, 2006. The Acting Dean argues the School of Engineering (SOE) has been treating AMS as an autonomous department for five years and is confident that they can fulfill the mission. AMS needs to recruit for two junior positions next year; one in Applied Math and one in Statistics. They urgently need to hire a junior statistics faculty to keep the momentum in the department. Chair Draper stated that the AMS emphasis has been to hire faculty equally well versed in both Frequentist and Bayesian methodology. This reflects the current trend in the discipline. CPB noted that these faculty's publications are all Bayesian.

Chair Draper also noted that the departmental proposal should not be delayed by protracted resource discussions regarding issues around Math. AMS is ready to take on the burden of sharing the instruction of math but in no way wants to undermine the success of a pure math program on campus. The VPAA has suggested that after approval of the department proposal, the VPDUE could facilitate the coordination of efficient instruction of math on campus by bringing together the various providers and consumers. CPB's recommendations regarding the AMS department proposal will be forthcoming.

Finalize FTE Requests

CPB finalized their recommendations on the FTE requests and will forward their comments to CPEVC Kliger.

University Extension

CPB reviewed the University Extension (UNEX) financial summaries. They noted that revenues are down by \$1.5 million. Expenses are higher than initially projected and Dean Sandeen has again cut headcount to address this problem. CPB will discuss additional UNEX concerns with CPEVC Kliger during his consultation.

Consultation with CPEVC Dave Kliger

Responding to the committee's question of the previous week, CPEVC Kliger noted that the UC policy for housing allowances sets the limit at \$54,400, but there was a delegation that the Chancellor could make exceptions up to \$100K. The policy does not state the valid reasons for an exception. Then EVC Chemers delegated the approval of these exceptions to the Deans. CPB recommended that CPEVC Kliger pull this authority back from the Deans and that he be the only approver of housing allowances exceptions.

In the fall, CPB recommended that if University Extension (UNEX) lost more than \$3 million it would suggest that they were on a trajectory from which they could not recover and campus should plan to shut the unit down. CPB recognizes, however, there are core functions that UNEX manages that are important. A much scaled-down UNEX would include programs such as Science Illustration, MSN in Engineering, High School Honors, and concurrent enrollment. The question remains of how to renew UNEX to fulfill the part of its mission that is public relations. The Dean for UNEX, Cathy Sandeen, believes she has put the structure in place to turn UNEX around. CPB concurred with CPEVC Kliger that there should be an external review of UNEX by people who are knowledgeable in this area, but there is a difficulty in finding a review team with sufficient expertise who could fairly evaluate the plans for the next few years to determine if UCSC UNEX can become a viable entity. CPB agreed they would consult with UNEX Dean Sandeen.

CPEVC Kliger reported that the administration is having regular meetings with Santa Cruz city officials and the city manger to talk about specific issues. There is growing cooperation between university attorneys and city attorneys. UCSC needs to do better outreach to the citizens of Santa Cruz to understand what the university provides to the community. CPEVC Kliger asked CPB for recommendation on how UCSC can educate

the community about what the university does. Ideas included bi weekly column in the Sentinel, and creating a flyer campaign on university facts.

CPB briefly discussed the proposed reduction in the LRDP limit with CPEVC Kliger and expressed the following concerns; that it will jeopardize the academic aspirations of the campus, and that it will not have any lasting impact on improving relations with the city. CPEVC Kliger responded that given current conditions, growth to 21,000 seems unlikely, however conditions could change. Modifying the Long Range Development Plan (LRDP) to increase from 19,500 to 21,000 at a later time will take approximately two years.

Questions for VC Walsh Consultation

CPB identified questions for VC Carl Walsh's May 25, 2006 CPB consultation.

Film & Digital Media Ph.D. Proposal

CPB discussed their draft response to the proposal and made several revisions. The finalized letter to CPEVC Kliger will be forthcoming.

Partner Hire Task Force Report

With the exception of the waiver of open recruitment, CPB was disappointed that the report did not come up with any new thinking. There was no proactive plan; only a list of what currently exists on campus.

Finalize Response on Literature

CPB finalized a letter to CPEVC Kliger on the waiver of recruitment for the Literature Department.