

MINUTES
COMMITTEE ON PLANNING AND BUDGET
Meeting of April 7, 2005

Present: Chair Paul Koch, Faye Crosby, Alison Galloway, Wentai Liu, Ray Gibbs, John Lynch, Margaret Morse, Onuttom Narayan, Don Rothman, Marina Sarran, Mary-Beth Harhen

Absent: (with notice) Margaret Fitzsimmons

Guests: Interim CPEVC Dave Kliger, Interim Dean Steven Thorsett, VC Planning and Budget Meredith Michaels, and MCD Chair John Tamkun

Members' Items/Committee Business

There was a brief discussion about the pending strike at UCSC. CPB voted to meet off-campus during the strike. The committee agreed this is not an endorsement of the positions of either the unions or management.

Member Onuttom Narayan reported on the recent ACF (Advisory Committee on Facilities) meeting. Projected state funded capital improvement projects total \$4 million dollars over the anticipated budget UCSC would receive from UCOP. If the EH&S (Environmental Health and Safety) facility were pushed further into the future, a \$4million dollar surplus would be created. The campus would then need to determine priorities for using this amongst several projects left on the state funded list. Priorities are also being set for non-state funded projects, which include: faculty housing; east remote parking; student recreational facility; seismic projects; student health services facility; IMS; and the Silicon Valley Center. This is necessary because the debt capacity for the campus might be fairly small. Discussion of MCIP (Master Capital Improvement Plan) is scheduled for next week's CPB meeting.

Senate Chair Galloway reported that the SEC (Senate Executive Committee) met with Chancellor Denton regarding the imminent EVC and Social Sciences Dean searches. There was discussion of strategies for getting diverse pools, hiring and retention. Chancellor Denton also asked SEC to send her three priorities for campus fundraising.

Consultation with Interim CPEVC Dave Kliger

This is the first meeting Interim CPEVC Dave Kliger had with CPB in his new role. He stated he would like to place a budgetary focus on the academic divisions and develop reporting strategies such that everyone understands the budgets. He wants to increase funding to academic programs and begin looking beyond the incremental budgeting to re-examine base budgets to see how they reflect academic priorities. UCSC needs to increase private funding, federal support, and develop regional strategies. He will also be taking a critical look at divisions in order to leverage and coordinate efforts among them and avoid redundancy. Interim CPEVC Kliger will be meeting with the deans on April 14th for academic planning presentations and will assess the strengths and weaknesses of

the divisional proposals. He hopes to develop a campus academic plan that paces the growth and its distribution across the campus. On the non-academic side, BAS (Business and Administrative Services) and ITS will be asked how they can phase their transformations to keep the maximum amount of funds available to meet academic priorities.

On the more general topic of the consultation process, Interim CPEVC Kliger expects to conduct the following types of consultations with CPB:

- Informing CPB about decisions he has made,
- Getting feedback from CPB on tentative decisions,
- Getting ideas from CPB on issues for which he has reached no decision.

Consultation with Interim CPEVC Dave Kliger, Interim Dean Steve Thorsett, and Molecular, Cellular and Developmental (MCD) Biology Chair John Tamkun

Several weeks ago MCD Biology requested an additional hire from an open recruitment for two positions for a total of three hires. After consultation with CPB, then Interim EVC Delaney approved this request. MCD now returns with a request for an additional two hires from the same pool for a total of five.

MCD Chair Tamkun reported that the current search for three positions yielded an outstanding and diverse pool in the same areas for which MCD Biology will be recruiting next year. The request to hire an additional two out of this recruitment is based on the divisional plan that has the two positions in MCD Biology as top priorities for next year. It is also consistent with the department's goals. MCD hopes to maximize the benefits of this cluster hire and indicate to the candidates that this is a strong department. The chair asserted that while start up costs for these positions are high, they are one-time costs, which are ultimately recovered by overhead the faculty bring to campus. Interim Dean Thorsett stated that biomedical science is one of the key areas of growth for the division in the long term, but MCD is down to 16 faculty; similar to the number of faculty in the early 1990's. Between 1988 and 2000 MCD Biology recruited their top choice from every recruitment. Since then they have not had the same success in recruiting, in part due to competition from other universities that have invested extensively in biomedical science. Without hires in this area, UCSC could jeopardize opportunities for NIH funds for biomedical science that have sharply increased in recent years. Enrollments are up in Biology (the division does not differentiate MCD and EE Biology in its reporting) and neither the division nor the department want to cap undergraduate majors.

CPB expressed concerns that it had not seen a comprehensive plan for biomedical research for the campus and that current inter-divisional planning has targeted an unnecessarily narrow swath of Engineering faculty. Before additional requests for hires in biomedical research are submitted by MCD Biology or other departments, CPB will need to see a well-vetted biomedical plan that includes evidence of discussion with a wide range of faculty and other divisions. CPB will draft a letter to Interim CPEVC Kliger with their recommendations regarding this recruitment request.

ITS Data Review

The committee reviewed the additional materials sent by VPIT Merkley as a follow-up to the last consultation with ITS. CPB struggled again to understand the actual budget for ITS.

Long Range Development Plan (LRDP)

CPB will present a report on the LRDP at the Spring Academic Senate Meeting on May 20, 2005, to be finalized next week.

Q Course Data

CPB identified the following resource implication of CEP's ongoing review of all Q-designated courses.

- Departments may need additional TAS to deliver curriculum
- Availability of Q classes may change if departments drop Q designations
- Increased failure rates will lead to increased costs for additional sections