

**MINUTES**  
**COMMITTEE ON PLANNING AND BUDGET**  
**Meeting of January 6, 2005**

**Present:** Paul Koch, Don Rothman, Margaret Fitzsimmons, Onuttom Narayan, Wentai Liu, Margaret Morse, John Lynch, Ray Gibbs, Faye Crosby, Alison Galloway, Mary-Beth Harhen, Marina Sarran

**Guests:** Interim CPEVC Peggy Delaney, Assistant Provost Charlotte Moreno, VC Meredith Michaels, and Interim Dean Lease

**Members' Items/Committee Business**

The 11/04/04 minutes with the corrections of typos were approved. The 12/02/04 minutes were approved as written.

CEP is looking at the quality of quantitative general education courses (Q courses) at UCSC. They have withdrawn approval for all Q courses and have requested that departments re-apply to have their courses approved under "clarified" criteria. The new criteria state that 50% of the course content must teach new quantitative material. The old Q policy did not set a numerical threshold, and accepted courses that applied mathematical skills, rather than teaching new ones. CPB noted there was no analysis of the financial implications of this change or potential effects on admissions, retention, or graduation. A key issue is whether CEP is re-interpreting an existing policy, which is in their purview, or if they are creating new policy (i.e., essentially instituting a new M requirement to replace the old Q), which must be voted on by the Senate. The Senate Executive Committee will be discussing the Q courses at their next meeting.

**Information Systems Technology Management Program (ISTM)**

UCSC is using forward-funded UCOP money dedicated to the Silicon Valley Center (SVC) to develop a number of programs, including the ISTM graduate program. The School of Engineering is responsible for ISTM academic programs at SVC, but not for general campus operations at the site. CPB had the following questions regarding ISTM.

- What is the status of the graduate proposal?
- What classes are currently being offered at SVC?
- What is the impact on the UCSC campus engineering programs and what is the plan for integration of ISTM at SVC?
- In order to get a sense of the demand for the new graduate program, how many undergraduates are currently enrolled in the related ISM program?
- What other academic programs other than ISTM are being considered for SVC?

**Consultation with Interim CPEVC Peggy Delaney and Interim Dean Gary Lease**

Interim CPEVC Delaney authorized 2004-05 Humanities Division recruitments with the understanding that off-cycle or additional FTE requests might occur once the new interim

dean consulted with departments. Interim Humanities Dean Gary Lease is working with faculty to develop a new divisional recruitment priority list. Dean Lease discussed justifications for an off-cycle hire in Linguistics. The Linguistics Department has not recruited a new faculty member in over a decade. The department is not interested in growing substantially larger, but potential shifts in intellectual focus are only likely to come with departmental renewal. The department will search in the area of semantics to maintain departmental balance to support the graduate program, which is critical given the substantial administrative duties of Bill Ladusaw. This off-cycle hire will reduce the need for visiting associate professors currently being used by the department. Interim Dean Lease stated that starting an early recruitment will allow Linguistics to develop a deeper pool from which to obtain a strong candidate. CPB will send their recommendation on the off-cycle recruitment to Interim CPEVC Delaney.

#### **Consultation with Interim CPEVC Peggy Delaney**

The Student Affairs (SA) retreat will be held on Tuesday, February 1, 2005. CPB will send VC Hernandez a specific list of questions, which will identify the areas of the SA budget they would like to explore at the retreat.

The capital planning target is being reduced by 4.5% instead of the 10% originally announced. CPB supported the idea that projects set to start next year should continue, and that projects in years further out would have to be adjusted (either through delay or scaling back). Campus projects beyond the one year window include: biomedical facility; infrastructure project; new Social Science facility; and the Environmental Health and Science Facility. The Advisory Committee on Facilities will begin prioritizing approved projects in March.

Interim CPEVC Delaney discussed reasons for separating the FTE call earlier in the academic year and for moving to a rolling three-year window for planning. CPB should send her any templates or guidelines for the divisional responses as soon as possible.

She noted that ISTM has been part of the School of Engineering academic plan for many years and that it would draw a set of students different from those enrolled in the other engineering graduate programs. ISTM is focused on applied engineering and management.

UCSC is using money from UCOP allotted for development of programs at SVC for the following projects: UARC development and operation; ISTM development; and BINRIDI development. UCOP expects that curriculum will eventually be delivered at SVC, but they understand that UCSC has focused primarily on the research aspect of SVC at this stage. No ISTM classes are currently being taught at SVC. Classes already launched are now offered on campus. CPB noted that the Graduate Council must be consulted closely as this off-campus program develops to ensure integration with the main campus. CPB expressed the following concerns and questions regarding ISTM:

- Is the program developing at the expense of other SOE priorities?

- Given that its intellectual position is somewhat tangential to traditional SOE academic and research priorities, does development of such a program detract from the prestige of the SOE?
- The graduate proposal is late - it was expected fall quarter 2004. We recognize that the proposal is being revised given funding targets from the EVC that were lower than those requested.
- Applied work is not understood in the academic personnel process outside of professional schools. Will this affect promotion of ISTM faculty?

CPB will forward their list of concerns and questions regarding ISTM to Interim CPEVC Delaney.

#### **Resolution on Restrictions on Research Funding**

There was an initial discussion of the resolution and why it is an issue CPB should review. Committee members noted the resolution affects the availability of funding to faculty and the research mission of the university. This issue will be forwarded to the next CPB agenda in order to formulate their response to Chair Galloway that is due February 17, 2005.

#### **Writing Program Sub-committee information request**

Due to lack of time, this agenda item will be deferred to a future meeting.