

November 14, 2003

To: Campus Community

From: Gary Griggs, Chair, Strategic Futures Committee

## **Re: Strategic Futures Committee**

Dear Colleagues:

As part of the campus Long Range Development Plan (LRDP) process, two committees have been set up to work together towards a required plan for the campus in 2020. I chair the *Strategic Futures Committee*, which is charged with reviewing the existing campus academic plans and reports, consulting widely across campus, and plotting a trajectory for UCSC for the next 15 years. This includes identifying the range of potential academic and research programs that the campus might consider, articulating the academic rationale and principles associated with growth, giving consideration to the state's demographics and the university's charge of providing an education to all qualified high school graduates, as well as assessing the facility/space requirements that potential future on- and off-campus programs would require. The second committee, the *LRDP Committee*, chaired by Vice Chancellor Tom Vani, is working with academic planning consultants to develop the actual physical plan as to how the campus would accommodate or respond to facility needs by the year 2020.

The Strategic Futures Committee met for the first time on October 24, is meeting weekly, and consists of the following faculty and administrators:

- Maureen Callanan, Professor of Psychology (9-3147/5084; [callanan@ucsc.edu](mailto:callanan@ucsc.edu))
- Pedro Castillo, Associate Professor of History/Provost of Oakes College (9-2769/2418; [pcastle@ucsc.edu](mailto:pcastle@ucsc.edu))
- Peggy Delaney, Professor of Ocean Sciences (9-4736/3123; [delaney@ucsc.edu](mailto:delaney@ucsc.edu))
- Jennifer Gonzalez, Assistant Professor of History of Art and Visual Culture (9-2099; [jag@ucsc.edu](mailto:jag@ucsc.edu))
- Brent Haddad, Associate Professor of Environmental Studies (9-4149/4186; [bhaddad@ucsc.edu](mailto:bhaddad@ucsc.edu))
- Francisco Hernandez, Vice Chancellor of Student Affairs (9-2474; [fjh@ucsc.edu](mailto:fjh@ucsc.edu))
- John Isbister, Professor of Economics (9-3916; [isbister@ucsc.edu](mailto:isbister@ucsc.edu))
- Steve Kang, Dean of the School of Engineering (9-2158; [dean@soe.ucsc.edu](mailto:dean@soe.ucsc.edu))
- Meredith Michaels, Vice Chancellor of Planning and Budget (9-4317; [mmichael@ucsc.edu](mailto:mmichael@ucsc.edu))
- Robert Miller, Vice Chancellor for Research/Dean of Graduate Studies (9-2425; [rmiller@ucsc.edu](mailto:rmiller@ucsc.edu))
- Ali Shakouri, Associate Professor of Electrical Engineering (9-3821; [shakouri@soe.ucsc.edu](mailto:shakouri@soe.ucsc.edu))
- Lisa Sloan, Professor of Earth Sciences (9-3693; [lcsloan@es.ucsc.edu](mailto:lcsloan@es.ucsc.edu))

- Don Smith, Associate Professor of Environmental Toxicology (9-5041; [smith@etox.ucsc.edu](mailto:smith@etox.ucsc.edu))

I am working with the chair and vice chair of the Academic Senate as well as the chair of the Committee on Committees to ensure senate involvement. A number of the committee members serve on Academic Senate committees, and they are serving as liaisons with those committees. Invitations have been extended to additional Academic Senate Committees to provide liaison members who now sit with the committee (Richard Hughey, Committee on Educational Policy; Alan Christy, Committee on Research). Invitations have also been extended to the Student Union Assembly and Graduate Student Association to select representatives to serve as liaison to the committee.

Most importantly, I want you to know this process is now under way and that you should feel free to contact or provide input to any member of the committee. We will be meeting regularly in the months ahead, interacting regularly with the LRDP committee, talking to department chairs and deans, and consulting as widely as possible in order to prepare a reasoned plan for our future.

Sincerely,  
Gary Griggs (9-2464, [ggriggs@es.ucsc.edu](mailto:ggriggs@es.ucsc.edu))