

July 1, 2009

QUENTIN WILLIAMS
Chair, Academic Senate

Dear Quentin:

Re: Information requested at May 20, 2009 Academic Senate meeting

I write to provide you with information requested at the last Senate meeting; attached are three sets of graphics:

1. Historical Student Workload FTE by Division as a Percent of Campus Total (1988-89 to present).

Periods of recession (as defined by the National Bureau of Economic Research) are highlighted in yellow; there were three such recessionary periods during these years. After the two previous periods, the proportion of the campus's science and engineering enrollments increased.

2. Annual Indirect Cost Recovery by Division (1996 to present).

Using indirect cost recovery as a proxy for contracts and grants activity, this graphic illustrates that science and engineering faculty bring in nearly 70 percent of these extramural resources; when UARC grants are included, the proportion is over 80 percent.

3. Faculty FTE (1998-99 to present).

The three charts – all of which have been previously shared with CPB – show the ten-year outcome of campus FTE allocations. This information illustrates the campus's progress (even in the context of the 2009-10 differential cuts) in moving each academic division toward the faculty FTE targets developed as part of our academic planning processes.

I trust these materials are responsive to your request and illustrate, in part, that the difficult decision about how to allocate the \$17.5 million in permanent cuts to UCSC since 2008 was based on more than a single observation. Instead, a broad range of factors and principles were weighed in an effort to preserve instruction and research as well as essential functions that support I&R activities and to position the campus for the future.

An understanding of these and other data will be important as we move forward. As a result of the State's worsening fiscal condition, we are bracing for another difficult round of budget cuts and, while it is important that we provide information about the factors that influenced past decisions, we need to focus our thinking on how we will work together to move the campus forward.

I look forward to working with the Senate leadership and with principal officers to create an improved consultation process for exploring how to absorb further cuts.

Sincerely,

A handwritten signature in cursive script, appearing to read "Dave".

David S. Kliger
Campus Provost and
Executive Vice Chancellor

Attachments

cc: Vice Chancellor Michaels